

Annex A Revenue - Environment Services - Scott Tompkins

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

21/22 Revenue Budget

	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funding	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Environment Services	374	0	374	0				0	
Trading Standards & Community Safety	2,575	(1,035)	1,539	41				41	Savings are continuing to be sought to mitigate the shortfall of moving staff to the Business Support section. This will be monitored going forward with the aim of achieving these savings.
County Highways	20,265	(6,106)	14,159	245			331	(86)	Town Centre management - barriers - to deal with COVID restrictions. There is an increase in cost due to new bus shelters for the Nuneaton area, and an underspend on salaries in Highways due to vacancies. There are now identified start dates for staff into vacancies later in the year.
Planning Delivery	4,508	(4,017)	491	(38)				(38)	Underspend is driven by vacancies in S38 Agreements which are currently being recruited to. Also, Environmental Landscape Services due to surplus recharges for professional services for Nuneaton regeneration regarding the Leamington roundabout.
Transport Delivery	38,751	(29,677)	9,074	191			191	0	This is for extra school bus services due to Covid.
Engineering Design Services	7,774	(7,180)	594	0				0	
Emergency Management	279	(118)	161	62				62	Agreement to increase partnership contributions. AD to look at how to fund this.
Net Service Spending	74,526	(48,133)	26,392	501	0	0	522	(21)	

Impact on specific service reserves (from Reserves tab)	0
impact on Transformation funds	0
Impact on risk/general reserves	501

Annex A Reserves - Environment Services - Scott Tompkins**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Proceeds of Crime	217			217
Domestic Homicide Reviews	77			77
Flood Management Reserve	506			506
S38 Developer Funding	602			602
Local Resilience Forum	463			463
Total	1,865	0	0	1,865

Annex A Savings - Environment Services - Scott Tompkins**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Expansion of traded income across the service - Areas to be targeted for increased income include improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	200	200	0	The areas where the savings have been removed from are on target, therefore there is the assumption that the savings are on target.
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	152	152	0	The areas where the savings have been removed from are on target, therefore there is the assumption that the savings are on target.
Total	352	352	0	

Environment Services - Scott Tompkins
Strategic Director - Mark Ryder
Portfolio Holders - Jeff Clarke

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,144	101	0	0	59,245	59,144	101	0	0	59,245	0	0	
10421000	Portobello Bridge	549	0	0	0	549	549	0	0	0	549	0	0	Code no longer in use - funding moved to Emscote Road project 11857001
11221000	M40 Junction 12	11,885	177	0	0	12,062	11,885	87	0	0	11,972	-90	-90	Agreed £90k developer funding transferred to Highways 11879000 Structural Maint. Annual Programme for ongoing landscape maintenance at M40 J12 Gaydon site now business as usual.
11272000	Rugby Gyrratory Improvements	1,564	24	0	0	1,588	1,564	24	0	0	1,588	0	0	
11510000	A46 Stanks Island, Warwick	5,200	1,484	0	0	6,684	5,200	1,484	0	0	6,684	0	0	
11339000	Bermuda Connectivity	2,880	5,494	485	1,500	10,359	2,880	3,227	2,753	1,500	10,359	-2,268	0	Scheme started on site - expenditure slightly re-profiled to reflect Contractor's current planned delivery.
11604000	A444 Corridor Improvements - Phase 2	321	2,650	1,689	20	4,681	321	1,333	2,659	20	4,333	-1,317	-348	£347k developer funding transferred to Transforming Nuneaton (11611000). Design issues and embargo to working around hospital (due to Covid) has caused delays - construction delayed to 2022 likely
11605000	A3400 Bham Road Stratford Corridor Improvements	276	2,274	4,000	0	6,550	276	2,285	4,000	0	6,561	11	11	£11,160 S106 grant funding transferred from 11441010 Birmingham Road cycle scheme (Communities)
11649000	A46 Stoneleigh Junction Improvements	9,586	17,913	9,372	0	36,870	9,586	16,913	10,372	0	36,870	-1,000	0	Poor weather in May 2021 has slowed progress on weather critical earthworks. This slower progress than forecast on the earthworks is reflected in reduced forecast spend pushing £1m from 2021/22 to 2022/23. Where this is a WCC risk under the contract it can be managed from the risk allowance within the overall scheme budget.
11694000	A47 Hinckley Road Corridor	707	1,021	1,878	0	3,605	707	121	2,778	0	3,605	-900	0	Spend moved to 2022/23 to accommodate time for a re-design for change of scope which includes an off-road cycleway.
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	4,823	142	0	0	4,965	4,823	480	0	0	5,303	338	338	Additional works added to scheme, funded from Revenue contribution (E8031)
11818000	Street Lighting Base Budget for 2020 / 2021	809	262	0	0	1,071	809	0	0	0	809	-262	-262	Unallocated 2020-21 funding transferred to new 2021-22 Street Lighting project code 11884000
11884000	Street Lighting annual maintenance 2021-22	0	534	0	0	534	0	796	0	0	796	262	262	Unallocated 2020-21 funding (11818000) transferred to new 2021-22 Street Lighting project code
Structural Bridge Maintenance														
11382000	Minor Bridge Maintenance schemes 2015/2016	1,683	3	0	0	1,686	1,683	1	0	0	1,684	-2	-2	Scheme deferred awaiting repairs to embankment which are the responsibility of Network Rail
11457000	Minor Bridge Maintenance schemes 2016/2017	531	1	0	0	532	531	0	0	0	531	-1	-1	Scheme completed - transfer of remaining funding to 2021-22 project code (11882000)
11587000	Minor Bridge Maintenance schemes 2017/2018	2,518	0	0	0	2,518	2,518	166	0	0	2,684	166	166	Budget reprofiled from 2021-22 allocation to enable completion of works
11658000	Minor Bridge Maintenance schemes 2018/2019	1,622	410	0	0	2,031	1,622	592	0	0	2,214	183	183	Budget reprofiled from 2021-22 allocation to enable completion of works
11717000	Bridges Base Budget 2019 2020	881	38	0	0	919	881	81	0	0	961	42	42	Budget reprofiled from 2021-22 allocation to enable completion of works
11816000	Bridges Base Budget 2020 2021	551	318	0	0	869	551	365	0	0	916	47	47	Budget reprofiled from 2021-22 allocation to enable completion of works
11833000	Historic Bridge Maintenance	332	3,743	2,225	0	6,300	332	2,261	2,250	1,477	6,320	-1,482	20	Programme budget reallocated across the Bridge Schemes on previous year project codes. Additional £20k allocated to Programme from Cllr Reilly's 2020/21 Delegated funding.
11882000	Bridges annual maintenance 2021-22	0	1,038	0	0	1,038	0	633	0	0	633	-404	-404	2021-22 Budget reallocated across previous years' schemes to enable completion/ongoing works
Structural Maintenance of Roads														
11361000	Highways Maintenance 16/17	15,096	0	0	0	15,096	15,096	0	0	0	15,096	0	0	
11545000	Highways Maintenance 2019/20	0	0	0	0	0	0	0	0	0	0	0	0	
11553000	National Productivity Investment Fund Money	0	0	0	0	0	0	0	0	0	0	0	0	
11720000	County Highways Base Budget 19-20	17,450	140	0	0	17,590	17,450	0	0	0	17,450	-140	-140	Unallocated 2019-20 funding transferred to new 2021-22 Highways project code 11879000
11785000	County Highways Base Budget 20-21	21,955	415	0	0	22,370	21,955	421	0	0	22,376	6	6	Budget reprofiled from 2021-22 allocation to enable completion of works
11808000	Vehicle Mitigation Barriers (Stratford upon Avon)	0	582	0	0	582	0	582	0	0	582	0	0	
11871000	Highways 2021-22 - Surface Dressing	0	1,419	0	0	1,419	0	1,628	0	0	1,628	209	209	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11872000	Highways 2021-22 - Slurry Seal	0	412	0	0	412	0	217	0	0	217	-195	-195	Reprofile of 2021-22 DfT funding based on planned works across Highways projects

11873000	Highways 2021-22 - Routine Patching	0	1,302	0	0	1,302	0	1,194	0	0	1,194	-109	-109	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11874000	Highways 2021-22 - Patching Surface Dressing	0	326	0	0	326	0	651	0	0	651	326	326	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11875000	Highways 2021-22 - Patching Slurry Sealing	0	163	0	0	163	0	54	0	0	54	-109	-109	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11876000	Highways 2021-22 - Structural Patching	0	2,156	0	0	2,156	0	309	0	0	309	-1,847	-1,847	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11877000	Highways 2021-22 - Road Marking Surface Dressing	0	1,628	0	0	1,628	0	868	0	0	868	-760	-760	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11878000	Highways 2021-22 - Structural Maintenance Annual Programme	0	201	0	0	201	0	429	0	0	429	228	228	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11879000	Highways 2021-22 - Structural Maintenance Annual Footways Programme	0	5,473	0	0	5,473	0	8,398	0	0	8,398	2,925	2,925	Reprofile of 2021-22 DfT funding based on planned works across Highways projects, plus transfer of £90k developer funding from M40 J12 for ongoing landscape maintenance requirements
11880000	Highways 2021-22 - Pot Holes and DfT Challenge budget	0	2,441	0	0	2,441	0	2,170	0	0	2,170	-271	-271	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11881000	Highways 2021-22 - Capital staff costs	0	887	0	0	887	0	887	0	0	887	0	0	
11912000	Highways 2021-22 Micro Asphalt	0	80	0	0	80	0	83	0	0	83	3	3	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
11913000	Highways 2021-22 Patching Micro Asphalt	0	10	0	0	10	0	10	0	0	10	-0	-0	
11914000	Highways 2021-22 Road marking for Micro Asphalt	0	10	0	0	10	0	7	0	0	7	-3	-3	Reprofile of 2021-22 DfT funding based on planned works across Highways projects
Traffic Signals														
11381000	Traffic Signals 2015-16	181	13	0	0	194	181	13	0	0	194	0	0	
11657000	Traffic Signals Base Budget 2018-19	291	0	0	0	291	291	0	0	0	291	0	0	
11718000	Traffic Signals Base Budget 2019-20	230	31	0	0	261	230	31	0	0	261	0	0	
11817000	Traffic Base Budget 2020-2021	83	164	0	0	247	83	111	0	0	194	-52	-52	Unallocated 2020-21 funding transferred to new 2021-22 Traffic Signals project code 11883000
11848000	Replacement bollards in Stratford, Nuneaton and Bedworth	8	422	0	0	430	8	422	0	0	430	0	0	
11883000	Traffic signals annual maintenance 2021-22	0	250	0	0	250	0	302	0	0	302	52	52	Unallocated 2020-21 funding (11817000) transferred to new 2021-22 Traffic Signals project code
Flood management														
11424000	Snitterfield Emergency Works	2,793	0	0	0	2,793	2,793	0	0	0	2,793	0	0	
11427000	Ladbroke Flood Alleviation	60	4	0	0	63	60	0	0	0	60	-4	-4	Small balance of funding transferred to Fillongley Flood Defence Scheme 11892000
11514000	Grendon Property Level	72	0	0	0	72	72	0	0	0	72	0	0	
11550000	Flood modelling	98	5	0	0	103	98	5	0	0	103	0	0	
11574000	Kites Hardwick flood alleviation	103	0	0	0	103	103	0	0	0	103	0	0	
11599000	Cherrington Flood Risk Management Scheme	62	3	0	0	65	62	0	0	0	62	-3	-3	Flood Grant not yet secured - removed from forecast expenditure
11686000	Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0	
11735000	Grendon Capital Flood Scheme	13	99	0	0	112	13	35	0	0	48	-64	-64	Flood Grant not yet secured - removed from forecast expenditure
11794000	Flood Defence Maintenance 20-21	0	200	0	0	200	0	150	0	0	150	-50	-50	Unallocated 2020-21 funding transferred to Fillongley Flood Defence maintenance project code 11892000
11801000	Flood alleviation schemes CIF - Palton	0	100	73	0	173	0	136	0	0	136	36	-37	Flood Grant not yet secured - removed from forecast expenditure
11802000	Flood alleviation schemes CIF - Fenny Compton	0	20	464	0	484	0	50	434	0	484	30	0	Project reprofiled to new year spend
11803000	Flood alleviation schemes CIF - Welford on Avon	0	105	0	0	105	0	0	43	0	43	-105	-62	Flood Grant not yet secured - removed from forecast expenditure
11804000	Flood alleviation schemes CIF - Galley Common	0	154	0	0	154	0	0	22	0	22	-154	-132	Flood Grant not yet secured - removed from forecast expenditure
11805000	Flood alleviation schemes CIF - Bermuda	0	230	0	0	230	0	32	0	0	32	-198	-198	Flood Grant not yet secured - removed from forecast expenditure
11806000	Flood alleviation schemes CIF - Brailles	0	115	0	0	115	0	115	0	0	115	0	0	
11870000	Flood Defence Maintenance 21-22	0	200	0	0	200	0	200	0	0	200	0	0	
11892000	Flood defence - Fillongley	0	83	0	0	83	0	122	0	0	122	39	39	Flood Grant not yet secured - removed from forecast expenditure; balance of funds transferred from 2020-21 project code 11794000
Community Safety														
11712000	Gypsy & Traveller Services 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11789000	Gypsy & Traveller Services 20-21	81	11	0	0	93	81	0	0	0	81	-11	-11	Unallocated 2020-21 funding transferred to new 2021-22 Gypsy & Travellers project code 11869000
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	0	508	152	0	660	0	508	152	0	660	0	0	
11869000	Gypsy & Traveller Services 21-22	0	20	0	0	20	0	31	0	0	31	11	11	Unallocated 2020-21 funding (11789000) transferred to new 2021-22 Gypsy & Travellers project code
Transport Delivery														
11773000	CFM New Vehicle Reg No VO17ZJY Hyundai	8	0	0	0	8	8	0	0	0	8	0	0	
11854000	Replacement of 15 bus fleet vehicles (Home to School transport)	0	885	0	0	885	0	885	0	0	885	0	0	
Integrated Transport - Delivery														

11762000	Nuneaton to Coventry Cycle Route	32	36	944	0	1,012	32	100	880	0	1,012	64	0	Feasibility works only to commence in 21/22. Construction postponed to 22/23 due to conflict with S278 works.
11764000	Green Man Coleshill Signalised Junction	3	497	0	0	500	3	55	442	0	500	-442	0	Project spend re-profiled to reflect expected construction dates towards the end of this financial year, in order to allow for the completion of the scheme development including the advertising of Traffic Regulation Orders.
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route (GBF)	0	560	0	0	560	0	560	0	0	560	0	0	
11765000	Hinckley to Nuneaton Cycle Route	47	391	0	0	438	47	555	96	0	699	164	261	WCC CIF funding (£438k) to be replaced by external grant (EATF -DFT) £548,869 and S106 £102,628. Reprofile of timing of works into 2022-23
11778000	Cycle Route Leamington to Kenilworth	236	886	1,900	1,727	4,749	236	886	1,900	1,727	4,749	0	0	
Area Delegated														
11276000	Rugby Area Committee	416	36	0	0	452	416	36	0	0	452	0	0	
11354000	Area Delegated Funding 17-18	23	288	0	0	312	23	288	0	0	312	0	0	
11398000	Design Services Area Delegated Funding	152	8	0	0	160	152	8	0	0	160	0	0	
11452000	Area Delegated Funding 18-19	0	0	684	0	684	0	0	1,077	0	1,077	0	393	Unallocated prior year funding (multiple cllrs and areas)
11483000	Delegated Budget 2016-17 Traffic Signals & pedestrian	86	2	0	0	88	86	0	0	0	86	-2	-2	Unallocated funds transferred to 11452000 with remainder of prior year funding
11485000	Delegated Budget 2016-17 Road Safety	540	0	0	0	540	540	0	0	0	540	0	0	
11487000	Delegated Budget 2016-17 Transport Planning	112	13	0	0	125	112	13	0	0	125	0	0	
11488000	Delegated Budget 2016-17 Casualty reduction	181	36	0	0	217	181	36	0	0	217	0	0	
11588000	Delegated Budget For Traffic Signals Gaf Din 2017/2018	1	5	0	0	6	1	5	0	0	6	0	0	
11590000	Delegated Budget 2017-18 Road Safety	737	37	0	0	774	737	21	0	0	758	-16	-16	Unallocated funds transferred to 11452000 with remainder of prior year funding
11592000	Delegated 17-18 County Highways	582	11	0	0	593	582	11	0	0	593	0	0	
11593000	Delegated Budget 2017-18 Transport Planning	41	9	0	0	50	41	9	0	0	50	0	0	
11652000	Jo Edwards Delegated Schemes 2018 2019	766	313	0	0	1,079	766	264	0	0	1,030	-50	-50	Unallocated funds transferred to 11452000 with remainder of prior year funding
11653000	John Grant Delegated Schemes 2018 2019	695	24	0	0	719	695	18	0	0	713	-6	-6	Unallocated funds transferred to 11452000 with remainder of prior year funding
11656000	Nigel Whyte Delegated Schemes 2018 2019	71	2	0	0	73	71	2	0	0	73	0	0	
11721000	Traffic Signals Delegated Budget 2019 2020	0	0	0	0	0	0	0	0	0	0	0	0	
11722000	St Lighting Delegated Budget 2019 2020	4	2	0	0	6	4	2	0	0	6	0	0	
11723000	County Highways Base Delegated Budget 2019 2020	395	250	0	0	645	395	230	0	0	626	-19	-19	Unallocated funds transferred to 11452000 with remainder of prior year funding
11724000	Traffic Road Safety Delegated Budgets 2019 2020	525	529	0	0	1,054	525	515	0	0	1,040	-14	-14	Unallocated funds transferred to 11452000 with remainder of prior year funding
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budget	106	63	0	0	170	106	63	0	0	170	0	0	
11799000	Area Delegated Budget 2020-21	0	0	0	0	0	0	0	0	0	0	0	0	
11835000	North Warwickshire Area Delegated	46	276	246	0	568	46	522	0	0	568	246	0	Expenditure reprofiled in line with expected scheme delivery
11836000	Nuneaton & Bedworth Area Delegated	294	626	456	0	1,376	294	806	140	0	1,240	180	-136	Some expenditure reprofiled in line with expected scheme delivery - remaining funds transferred to unallocated code 11452000
11837000	Rugby Area Delegated	117	514	351	0	981	117	619	246	0	981	105	0	Expenditure reprofiled in line with expected scheme delivery
11838000	Stratford Area Delegated	44	600	456	0	1,100	44	764	211	0	1,018	164	-81	Some expenditure reprofiled in line with expected scheme delivery - remaining funds transferred to unallocated code 11452002
11839000	Warwick Area Delegated	76	960	491	0	1,528	76	1,118	246	0	1,440	157	-88	Some expenditure reprofiled in line with expected scheme delivery - remaining funds transferred to unallocated code 11452003
Developer Funded Transport - s106 schemes														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	74	137	180	0	391	74	50	267	0	391	-87	0	No project development planned until Q3. Delays to 11417000 affect this sister project
11099000	Upgrade traffic signals Blackhorse Road	141	8	0	0	148	141	8	0	0	148	0	0	
11194004	Install CCTV on Embscot Road Warwick (Tesco Stores)	0	0	0	0	0	0	0	0	0	0	0	0	
11194005	Install MOVA operation on traffic signal junctions Embscot Road Warwick (Tesco Stores)	135	9	0	0	145	135	11	0	0	147	2	2	Marginal increase in costs of materials
11194006	Install Variable Message Signs A444 (Prologis)	0	0	82	0	82	0	0	82	0	82	0	0	
11194009	Bridleways Improvements Brownsver Rugby	0	6	0	0	6	0	6	0	0	6	0	0	
11195003	S106 Rights of Way Scheme at Long Shoot Development Nuneaton	0	6	0	0	6	0	6	0	0	6	0	0	
11417000	A426 /A4071 Avon Mill Roundabout Rugby Improvement Scheme	571	997	140	0	1,708	571	800	337	0	1,708	-197	0	Delay with preparing stage 2 (of 3) of grant application to Dept of Transport. Limited detail design on-going.
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	112	0	0	183	71	112	0	0	183	0	0	
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,045	0	0	455	3,500	3,045	0	0	455	3,500	0	-0	

11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	3,686	0	322	0	4,008	3,686	648	322	0	4,656	648	648	Budget will need to be revised due to further design/construction work required as a consequence of Dawnus' administration
11636000	A452 Myton Road And Shire Park Roundabouts S106	266	200	2,700	634	3,800	266	240	2,660	634	3,800	40	-0	Commonwealth Games means that the scheme cannot commence construction until Sept '22
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106	137	0	200	7,163	7,500	137	6	195	7,163	7,500	6	0	Feasibility design works ongoing prior to construction commencing in 23/24
11638000	A452 M40 spur west of Banbury Road S106	13	0	0	7,587	7,600	13	0	0	7,587	7,600	0	0	
11814000	C9878 A452 Europa Way Dualling, The Asps S278	0	0	150	0	150	0	50	100	0	150	50	0	Accelerated to reflect Developer's timescale for delivery.
Developer Funded Transport - s278 schemes														
10010000	Transport Developer	0	0	0	0	0	0	0	0	0	0	0	0	
10010001	Unallocated S278 developer funds	-46	0	1,662	0	1,616	-46	0	0	1,662	1,616	0	0	
10438000	Leamington, Junction Alterations At Former Potterton Works	4	6	0	0	10	4	6	0	0	10	0	0	
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	10	0	0	37	27	10	0	0	37	0	0	
11195013	S278 Wellesbourne Distribution Park Signs	35	26	0	0	61	35	26	0	0	61	0	0	
11196001	S278 Boughton Road Environmental Weight Limit Signs	77	12	0	0	89	77	12	0	0	89	0	0	
11305000	New Roundabout on the A444 Weddington Road, Nuneaton	630	241	0	0	871	630	241	0	0	871	0	0	
11307000	New Footway/Cycleway to connect Insight Park to Southam along Welsh Road East	80	5	0	0	85	80	0	0	0	80	-5	-5	Small reduction in overall expected scheme cost.
11326000	Elliots Field Retail Park	816	5	0	0	821	816	5	0	0	821	0	0	
11327000	B4113 Gipsy Lane Junction	5	199	0	0	204	5	199	0	0	204	0	0	
11328000	New Roundabout Southam Road Kineton	478	0	0	0	478	478	0	0	0	478	0	0	
11336000	Ansty Business Park Phase 3	1,547	1,465	0	0	3,011	1,547	1,465	0	0	3,011	0	0	
11337000	A426 Leicester Road, Rugby - Toucan Crossing	329	5	0	0	335	329	5	0	0	335	0	0	
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	432	19	0	0	451	432	19	0	0	451	0	0	
11419000	A423 Priority Junction and A425 Banbury Road Toucan	504	12	0	0	516	504	12	0	0	516	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	508	12	0	0	520	508	12	0	0	520	0	0	
11428000	B5000 Grendon Road Polesworth New Roundabout Section 278	869	96	0	0	965	869	96	0	0	965	0	0	
11429000	A3400 Birmingham Road, Stratford upon Avon, New right turn land S278	248	24	0	0	273	248	24	0	0	273	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,923	0	0	0	2,923	2,923	80	20	0	3,023	80	100	Additional scope profiled over this and next year for completion.
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	12	0	0	320	308	12	0	0	320	0	0	
11436000	B4087 Oakley Wood Road Bishops Tachbrook	452	52	0	0	504	452	52	0	0	504	0	0	
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	577	8	0	0	585	577	8	0	0	585	0	0	
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	601	20	0	0	621	601	20	0	0	621	0	0	
11439000	B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,401	16	0	0	1,417	1,401	16	0	0	1,417	0	0	
11441001	S278 Zebra Upgrade on Tachbrook Rd Leamington	60	0	0	0	60	60	20	0	0	80	20	20	Additional S278 funds added to cover potential costs during Maintenance Period.
11460000	C204 Birmingham Road, Alcester - new right turn land outside Alcester Grammar	116	1,085	0	0	1,201	116	885	200	0	1,201	-200	0	Reprofiled to reflect the Developer's programme for delivery.
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,158	50	0	0	1,208	1,158	50	0	0	1,208	0	0	
11462000	B4035 Campden Road, Shipston on Stour new right turn lane	336	24	0	0	360	336	24	0	0	360	0	0	
11463000	B4451 Kineton Road Southam New Roundabout S278	609	18	0	0	627	609	18	0	0	627	0	0	
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	555	18	0	0	573	555	18	0	0	573	0	0	
11505000	A422 Alcester Road, Stratford upon Avon	250	12	0	0	262	250	12	0	0	262	0	0	
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	16	0	0	323	307	16	0	0	323	0	0	
11507000	A428 Lawford Road, Rugby	411	84	0	0	494	411	84	0	0	494	0	0	
11508000	B4429 Ashlawn Road, Rugby	58	64	0	0	122	58	64	0	0	122	0	0	
11511000	A429 Ettington Road, Wellesbourne	1,216	34	0	0	1,249	1,216	34	0	0	1,249	0	0	
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	1,987	8	0	0	1,995	1,987	8	0	0	1,995	0	0	
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	20	0	0	719	699	20	0	0	719	0	0	

11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	20	0	0	136	116	20	0	0	136	0	0	
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	453	47	0	0	500	453	47	0	0	500	0	0	
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	437	19	0	0	456	437	19	0	0	456	0	0	
11527000	A423 Marton Road , Long Itchington - New Footway & Site Access S278	173	20	0	0	193	173	20	0	0	193	0	0	
11528000	A444 Weddington Road, Nuneaton - new Puffin crossing.	218	67	0	0	284	218	67	0	0	284	0	0	
11529000	B4642 Coventry Road, Cawston - new right turn lane.	17	584	0	0	601	17	584	0	0	601	0	0	
11530000	C33 Stockton Road and A423 Southam Road, Long Itchington - new footway on Stockton Road and upgrade of zebra crossing to Puffin crossing on Southam Road.	303	73	0	0	376	303	73	0	0	376	0	0	
11531000	D1643 Park Road, Bedworth - new car park egress.	142	199	0	0	341	142	199	0	0	341	0	0	
11551000	A47 Long Shoot - relocation of a refuge island	36	54	0	0	90	36	54	0	0	90	0	0	
11576000	A3400 Banbury Road / Tiddington Road, Stratford upon Avon.	11	1,989	0	0	2,000	11	100	1,889	0	2,000	-1,889	0	Reprofiled to reflect latest discussions with Developer regarding construction delivery.
11577000	A3400 Bridgefoot / Bridgeway, Stratford upon Avon	70	681	0	0	751	70	100	581	0	751	-581	0	Reprofiled to reflect latest discussions with Developer regarding construction delivery.
11578000	C98 Loxley Road, Tiddington.	877	839	0	0	1,716	877	800	39	0	1,716	-39	0	Reprofiled to reflect latest discussions with Developer regarding construction delivery.
11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,294	1,159	0	0	4,453	3,294	500	0	0	3,794	-659	-659	Reduced S278 funds to reflect potential expected spend.
11581000	Butlers Leap Link Road, Rugby. Developer – Urban and Civic PLC.	3,733	267	0	0	4,000	3,733	267	0	0	4,000	0	0	
11582000	Shottery Link Road, Stratford-upon-Avon. Developers – J S Bloor (Tewkesbury) Ltd and Hallam Land Management Ltd.	69	3,431	0	0	3,500	69	2,431	3,000	1,000	6,500	-1,000	3,000	Reprofiled and additional funds added to reflect the Tender Return and the Developer's expected programme for delivery.
11595000	A422 Banbury Road Ettington Ghost Island	294	14	0	0	308	294	14	0	0	308	0	0	
11597000	B4451 Station Road Bishops Itchington Ghost Island Right Turn Lane S278	777	173	0	0	950	777	173	0	0	950	0	0	
11598000	A426 Leicester Road Rugby Highway Impt S278	2,714	67	0	0	2,781	2,714	67	0	0	2,781	0	0	
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	86	65	0	0	151	86	65	0	0	151	0	0	
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	88	0	0	150	62	88	0	0	150	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	273	77	0	0	350	273	77	0	0	350	0	0	
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	217	83	0	0	300	217	83	0	0	300	0	0	
11662000	A3400 London Road, Shipston on Stour (Orbit Homes)	505	100	0	0	605	505	100	0	0	605	0	0	
11663000	A425 Daventry Road, Southam (Taylor Wimpey)	423	1,298	0	0	1,721	423	500	0	0	923	-798	-798	Reduced S278 funds to reflect potential expected spend.
11664000	C8 Trinity Road, Kingsbury (St Modwen)	3,023	20	0	0	3,043	3,023	20	0	0	3,043	0	0	
11665000	D538 Station Road, Coleshill (Aldi Stores)	10	140	0	0	150	10	140	0	0	150	0	0	
11666000	CCTV/UTC integration scheme on A3400 Birmingham Road Stratford (Bellway Homes)	0	85	0	0	85	0	85	0	0	85	0	0	
11667000	B4642 Coventry Road, Cawston. Developer – Miller Homes. Approximate value £250k	1,024	26	0	0	1,050	1,024	26	0	0	1,050	0	0	
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	585	0	0	600	15	585	0	0	600	0	0	
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	35	465	0	0	500	35	465	0	0	500	0	0	
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	35	1,065	0	0	1,100	35	1,065	0	0	1,100	0	0	
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	400	0	0	400	0	0	0	0	0	-400	-400	Code no longer in use - scheme combined with Agresso code 11675000 (Banbury Road/Meadow Close) and rescoped
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,139	50	0	0	1,189	1,139	50	0	0	1,189	0	0	
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	15	735	0	0	750	15	735	0	0	750	0	0	
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,031	469	0	0	3,500	3,031	469	0	0	3,500	0	0	
11688000	S278 Highway Impts Rugby Free School	819	314	0	0	1,133	819	314	0	0	1,133	0	0	
11695000	A4023 Coventry Highway, Mappleborough Green.	3,918	132	0	0	4,050	3,918	132	0	0	4,050	0	0	
11696000	A428 Crick Road, Rugby. Developers	1,293	18	0	0	1,311	1,293	18	0	0	1,311	0	0	
11697000	A428 Hillmorton Road / B4429 Ashlawn Road, Rugby. Developers	60	1,141	0	0	1,200	60	1,141	0	0	1,200	0	0	

11698000	B4632 Campden Road, Clifford Chambers. Developer	31	687	0	0	718	31	687	0	0	718	0	0	
11699000	B5000 Grendon Road, Polesworth. Developer	366	5	0	0	371	366	5	0	0	371	0	0	
11705000	A425 Banbury Road Warwick Highway Improvement S278 work for independent schools	495	5	0	0	500	495	5	0	0	500	0	0	
11706000	A452 Europa Way (North of Gallows Hill) Highway Improvement S278 - Galliford Try	49	401	0	0	450	49	401	0	0	450	0	0	
11707000	A47 Long Shoot Nuneaton Highways Improvement S278 Jelson Ltd	80	0	0	0	80	80	1,500	200	0	1,780	1,500	1,700	Increase on the original Capital programme estimate (£750k approved 15 March 2019) to cover increased design scope.
11708000	B4035 Campden Road Shipston Highway Improvement S278 - Taylor Wimpey	59	1,191	0	0	1,250	59	1,191	0	0	1,250	0	0	
11709000	C11 Highham Lane Nuneaton Highway Improvement S278 - Persimmon	686	314	0	0	1,000	686	314	0	0	1,000	0	0	
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,231	200	0	0	1,431	1,231	200	0	0	1,431	0	0	
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	88	162	0	0	250	88	162	0	0	250	0	0	
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	2,208	700	0	0	2,908	2,208	700	0	0	2,908	0	0	
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	3	2,897	0	0	2,900	3	2,897	0	0	2,900	0	0	
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,175	1,325	0	0	3,500	2,175	1,325	0	0	3,500	0	0	
11745000	Highways Impt Gallows Hill C9042 Gallagher S278	67	3,433	0	0	3,500	67	3,000	433	0	3,500	-433	0	Reprofiled to reflect Developer's expected timescale for delivery.
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	2	248	0	0	250	2	248	0	0	250	0	0	
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	248	0	0	250	2	248	0	0	250	0	0	
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	40	1,560	0	0	1,600	40	1,560	0	0	1,600	0	0	
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	5	1,095	0	0	1,100	5	95	1,000	0	1,100	-1,000	0	Reprofiled to reflect Developer's expected timescale for delivery.
11752000	B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	602	598	600	0	1,800	602	598	600	0	1,800	0	0	
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	200	900	200	0	1,300	200	900	200	0	1,300	0	0	
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	7	313	0	0	320	7	313	0	0	320	0	0	
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	20	480	0	0	500	20	480	0	0	500	0	0	
11757000	A425 Banbury Road and A452 Europa Way	3	3,498	0	0	3,501	3	498	3,000	0	3,501	-3,000	0	Reprofiled to reflect Developer's expected timescale for delivery.
11758000	B4632 Campden Road, Long Marston	244	2,975	0	0	3,219	244	3,475	500	0	4,219	500	1,000	Reprofiled and funds added to reflect Tender Return and Developer's expected delivery programme.
11759000	Birmingham Road, A4177 , Hatton.	3	597	0	0	600	3	97	500	0	600	-500	0	Reprofiled to reflect Developer's expected timescale for delivery.
11760000	SOUTHAM By-pass A423 , Southam.	3	1,797	0	0	1,800	3	797	1,000	0	1,800	-1,000	0	Reprofiled to reflect Developer's expected timescale for delivery.
11767000	A45 Stonebridge Highway / D2201 Rowley Road, Baginton	496	104	0	0	600	496	104	0	0	600	0	0	
11768000	B4029 Severn Road, Bulkington	48	556	0	0	604	48	556	0	0	604	0	0	
11769000	B4632 Campden Road, Quinton	552	948	0	0	1,500	552	848	100	0	1,500	-100	0	Reprofiled to reflect Developer's expected timescale for delivery.
11770000	C33 Bubbenhall Road, Baginton (Gateway South)	212	388	0	0	600	212	388	0	0	600	0	0	
11771000	D6216 Upper Henley Street, Stratford-upon-Avon	20	30	0	0	50	20	30	0	0	50	0	0	
11772000	M6 Junction 1 /A426 Leicester Road , Rugby	267	30	0	0	297	267	30	0	0	297	0	0	
11774000	C32 Birmingham Road (Farmers Market Roundabout C9670	3	247	0	0	251	3	47	200	0	251	-200	0	Reprofiled to reflect Developer's expected timescale for delivery.
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	29	71	0	0	100	29	71	0	0	100	0	0	
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	1	49	0	0	50	1	49	0	0	50	0	0	
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	4	46	710	0	760	4	46	710	0	760	0	0	
11825000	C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	4	46	1,950	0	2,000	4	46	1,950	0	2,000	0	0	
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	3	47	0	0	50	3	47	0	0	50	0	0	
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	24	0	0	0	24	24	26	0	0	50	26	26	Funds added to reflect capital programme approval 17 April 2020 (£50k)
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	26	574	0	0	600	26	574	0	0	600	0	0	
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	18	232	0	0	250	18	132	100	0	250	-100	0	Reprofiled to reflect Developer's expected timescale for delivery.
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	8	592	0	0	600	8	592	0	0	600	0	0	

11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	15	585	0	0	600	15	585	0	0	600	0	0	
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	14	286	0	0	300	14	286	0	0	300	0	0	
11905000	B4438 Brinklow Road, Binley Heath S278	6	120	0	0	126	6	120	0	0	126	0	0	
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	0	0	0	0	0	0	130	330	0	460	130	460	Profiled to reflect Developer's expected programme for delivery.
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	0	0	0	0	0	0	1,000	72	0	1,072	1,000	1,072	
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	0	0	0	0	0	0	200	44	0	244	200	244	Profiled to reflect Developer's expected timescale for delivery.
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	0	0	0	0	0	0	200	1,400	200	1,800	200	1,800	
11920000	D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	0	0	0	0	0	0	300	1,100	500	1,900	300	1,900	Profiled to reflect Developer's expected timescale for delivery.
Grand Total		239,671	118,654	34,761	19,086	412,172	239,671	104,809	53,832	23,925	422,237	-13,845	10,066	

21/22 DSG Revenue Budget

Service	Exp	Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,129	(58)	2,071	10		10		0	Increased costs due to updated annual charge for school's copyright licences.
Education & Early Years (Commissioning & Strategy)	35,023	(23)	35,001	(59)		(59)		0	Underspends are primarily the result of vacancies in staffing and the difference between the actual scalepoint of staff and budgets being at midpoint. (Standard Protocol) There is also funding being held, which may be needed as part of a review which is taking place on the business support for the admissions service.
SEND & Inclusion (Commissioning & Strategy)	55,649	(711)	54,938	7,936		7,936		0	£3.540million of this overspend is due to savings that need to be made in future years as part of the DSG recovery plan. After taking this into consideration we have predicted an overspend of £4.395million, which relates to activity and costs of placements for this year. The areas which these overspends pertain to are, Mainstream School Top ups, Independent Special Schools, OLA's and Post 16 funding. These overspends are being offset by additional savings that are predicted in Special School Top ups, Resource Provisions, Flex Learning, Alternative Provision and the Specialist Teaching Service.
Net Education Service Spending	92,801	(792)	92,010	7,887	0	7,887	0	0	
DSG People Strategy & Commissioning	150	0	150	0	0	0	0	0	
DSG funding provided to maintained schools - Individual Schools Budget (ISB)	151,442	0	151,442	0				0	Funding provided to maintained schools, nurseries and resourced provisions
DSG Central Control	1,827	0	1,827	0				0	0.5% Disapplication move from Schools Block to High Needs Block
DSG Overheads	3,298	0	3,298	0				0	
Net DSG Spending	249,518	(792)	248,727	7,887	0	7,887	0	0	
Impact on specific service reserves (from Reserves tab)				7,887					
Impact on risk/general reserves				0					

Annex B Reserves - Education Services - Ian Budd**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Forecast Closing Balance
	01/04/2021	£'000			31/03/2022
			£'000	£'000	£'000
DSG Reserve - Central Block		500		109	609
DSG Reserve - Early Years Block		2,109		(94)	2,015
DSG Reserve - High Needs Block		(13,850)		(7,894)	(21,744)
DSG Reserve - Schools Block (Growth Fund)		871	(348)		523
DSG Reserve - Schools Block (other)		2,098	(2,057)	(8)	33
Total		(8,273)	(2,405)	(7,887)	(18,565)

21/22 Non-DSG Revenue Budget

Service	Gross Exp	Gross Income	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	3,269	(882)	2,387	(1)				(1)	Underspends are primarily the result of vacancies in staffing and the difference between the actual scalepoint of staff and standard budgets being at midpoint.
Education & Early Years (Commissioning & Strategy)	12,247	(3,286)	8,960	352		81	74	197	The overspend is primarily due to cost pressures on medical transport for pupils with medical conditions, coupled up with cost pressures from taxi services due to a rise in demand on the number of solo journeys which require £0.193million. COVID costs and losses of income amount to £0.074million. There have been contributions to earmarked reserves from the Virtual School S31 Grant and from the earmarked Schools in Financial Difficulty reserve.
SEND & Inclusion (Commissioning & Strategy)	34,055	(5,433)	28,622	1,679			26	1,653	The overspend is primarily due to a £1.560million overspend on the Children with disabilities budget. There are significant pressures on the budget for Children in Care who have very complex needs, because of this there is a predicted overspend on the current budget. There is no forecast currently included for spot contracts therefore, the overspend may increase. At Q2 a realistic forecast for spot contracts will be easier to determine and included in the forecast. There are also overspends of £0.157million in Education Psychology, which are due to issues from the FOM and not having enough funding for staffing. This is being offset this year from additional SLA's that have been agreed, slightly more income from WES trading as well as vacancies that will not be recruited to. Minor COVID costs of £0.026million are due to an increase in services provided by WAS due to an increase in children being home schooled.
Education Service Delivery	6,480	(5,329)	1,151	620			490	130	The overspend is primarily due to losses of income due to COVID of £0.563million, a clawback from the EFA of £0.055million on the ACL grant due to the conditions of grant for 2020/21 not being fully met. Also, there is a pressure on the Warwickshire Music staffing teaching budget where Corporate Board have agreed for extended period of pay protection until September.
Net Service Spending (excluding DSG)	56,051	(14,930)	41,120	2,650	0	81	590	1,979	

Impact on specific service reserves (from Reserves tab)	81
Impact on Transformation funds	0
Impact on risk/general reserves	2,569

Annex B Reserves - Education Services - Ian Budd**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
School Improvement Monitoring & Brokering Reserve	748	0		748
Virtual School for children looked after	145	0	129	274
Schools in financial Difficulty		0	(210)	(210)
Education Transformation Fund	1,176	(386)		790
Education management information system	44	0		44
Total	2,113	(386)	(81)	1,646

Annex B Savings - Education Services - Ian Budd

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	(Shortfall)/ Overachievement £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	34	0	0	(34)	No information has been forthcoming on how these savings will be achieved
Maximise traded income from Education Service - Increase traded income from Governor and Attendance service as well as review and modernise music services.	10	10	10	0	
Total	44	10	10	(34)	

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary	
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000		
Learning - Devolved															
10554000	Devolved/School Level Budgets 2010/11 (Self-financed)	1,788	0	0		1,788	1,788	0	0	0	1,788	0	0		
Learning - Non Schools															
10008000	Education - S106 Financing	1	0	0		1	1	0	0	0	1	0	0		
11399000	CMS Musical Instruments 2015/16-2017-18	101	0	0		101	101	0	0	0	101	0	0		
11583000	Early Years Capital Fund / Dunchurch Infants	132	0	0		132	132	0	0	0	132	0	0		
11715000	Marle Hall refurbishment works	35	0	0		35	35	0	0	0	35	0	0		
11750000	Pears Centre	11,224	4,088	355		15,668	11,224	4,088	355	0	15,668	0	0		
Learning - Other															
11393000	Minor Works Block Header 2015/16	663	0	0		663	663	0	0	0	663	0	0		
11476000	Nursery & pre school provision minor works	56	55	0		111	56	55	0	0	111	0	0		
11499000	Bidford Primary & Willow Tree Nursery separation works	37	0	0		37	37	0	0	0	37	0	0		
11573000	Planning & Development block header 17/18	80	33	33	55	200	80	33	33	55	200	0	-0		
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	1,856	479	0		2,335	1,856	479	0	0	2,335	0	0		
11630000	Minor Works 18/19	327	0	0		327	327	0	0	0	327	0	0		
11678000	Seedlings Nursery HRI Wellesbourne	120	0	0		120	120	0	0	0	120	0	0		
11682000	Temporary classroom removal	141	39	0		180	141	39	0	0	180	0	0		
11683000	Healthy Pupil Capital Fund	0	0	0		0	0	0	0	0	0	0	0		
11741000	High Meadow - additional works	0	0	0		0	0	0	0	0	0	0	0		
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	0	184	0		184	0	184	0	0	184	0	0		
11852000	Early Years - Wincks	100	0	0		100	100	0	0	0	100	0	0		
Primary - expansion															
11073000	All Saints Junior Extension (Pupil Places) Warwick	932	0	0		932	932	0	0	0	932	0	0		
11102000	Newdigate Primary (Pupil Places) Bedworth	878	0	0		878	878	0	0	0	878	0	0		
11255000	Paddox School extension - targeted basic need	2,731	20	0		2,751	2,731	20	0	0	2,751	0	0		
11262000	Cawston Grange extension	2,730	0	0		2,730	2,730	0	0	0	2,730	0	0		
11263000	Long Lawford extension (pupil places)	753	0	0		753	753	0	0	0	753	0	0		
11386000	Long Lawford Primary permanent expansion	2,727	415	0		3,141	2,727	415	0	0	3,141	0	0		
11389000	All Saints Primary, Nuneaton, replace temporary classrooms with new extension	692	0	0		692	692	0	0	0	692	0	0		
11468000	Oakfield Primary expansion (Academy)	451	0	0		451	451	0	0	0	451	0	0		
11471000	The Ferncumbe Primary School	100	0	0		100	100	0	0	0	100	0	0		
11493000	Coleshill Church of England Primary School - contribution to additional classroom for bulge class	270	5	0		275	270	5	0	0	275	0	0		
11497000	Acorns Primary School, Long Compton - new temporary classroom	260	0	0		260	260	0	0	0	260	0	0		
11566000	The Ferncumbe Primary School	502	0	0		502	502	0	0	0	502	0	0		
11568000	Welford on Avon Primary School	1,923	0	0		1,923	1,923	0	0	0	1,923	0	0		
11570000	Coten End Kitchen Extension	168	0	0		168	168	0	0	0	168	0	0		
11620000	Newdigate Primary School - Expansion and Internal refurb	2,114	0	0		2,114	2,114	0	0	0	2,114	0	0		
11627000	Wellesbourne Primary School - new small hall and servery to the annex site	1,066	0	0		1,066	1,066	0	0	0	1,066	0	0		
11628000	Michael Drayton Primary - Expansion	2,456	28	0		2,484	2,456	28	0	0	2,484	0	0		
11646000	Barford St Peters Primary	235	17	0		252	235	17	0	0	252	0	0		

11647000	Coleshill Primary	252	0	0	252	252	0	0	0	252	0	0	
11677000	Harbury Primary School - Internal Alterations	0	93	0	93	0	93	0	0	93	0	0	
11736000	Weddington Primary School - Bulge Class	4	146	0	150	4	146	0	0	150	0	0	
11737000	Southam Primary/Pre School, Pre School relocation	424	0	0	424	424	0	0	0	424	0	0	
11738000	Harbury Primary, Internal redevelopment and reconfiguration	60	0	0	60	60	0	0	0	60	0	0	
11739000	Harbury Pre School, Reconfiguration	23	0	0	23	23	0	0	0	23	0	0	
11740000	Bidford Bright Stars Nursery, External Equipment	58	0	0	58	58	0	0	0	58	0	0	
11777000	Heathcote Primary Expansion	2,632	62	0	2,694	2,632	62	0	0	2,694	0	0	
11779000	Whitnash Primary School expansion	132	1,033	0	1,166	132	1,033	0	0	1,166	0	0	
11780000	St Gabriel's CofE Academy internal alterations	130	0	0	130	130	0	0	0	130	0	0	
11781000	Brailes CofE Primary School classroom extension	146	4	0	150	146	4	0	0	150	0	0	
11843000	Long Lawford Studio Hall	119	516	0	635	119	516	0	0	635	0	0	
11851000	Burton Green CofE academy	0	290	0	290	0	290	0	0	290	0	0	
11862000	Coughton CofE Primary School - bulge class	0	85	0	85	0	85	0	0	85	0	0	
11863000	Lighthorne Heath Primary School - relocation design	0	146	0	146	0	146	0	0	146	0	0	
Primary - new													
11313000	Aylesford Primary School - new primary provision at Aylesford school	3,006	0	0	3,006	3,006	0	0	0	3,006	0	0	
11384000	New School, The Gateway, Rugby	271	2,779	2,365	5,416	271	2,779	2,365	0	5,416	0	0	
11391000	New school, South Warwick (Heathcote Farm site)	3,950	0	0	3,950	3,950	0	0	0	3,950	0	0	
11480000	Water Orton Primary School (re HS2 Conditional)	6,164	0	0	6,164	6,164	0	0	0	6,164	0	0	
Primary - other													
11319000	Eastlands Primary Temporary Classroom	107	95	0	202	107	95	0	0	202	0	0	
11321000	Long Lawford Pri temporary classroom	462	0	0	462	462	0	0	0	462	0	0	
11331000	Newburgh play area	152	0	0	152	152	0	0	0	152	0	0	
11847000	Kingsway Primary relocation of nursery and children's centre	0	3,119	2,046	5,165	0	3,119	2,046	0	5,165	0	0	
11861000	Bridgetown primary SEN provision	0	38	0	38	0	38	0	0	38	0	0	
School access													
11629000	DDA Blockheader 18/19	710	0	0	710	710	0	0	0	710	0	0	
11728000	DDA Blockheader 19/20	459	0	0	459	459	1	0	0	461	1	1	Small amount of additional spend to be funded from remaining 2020-21 allocation
11800000	Schools Access - Investment in school adaptations to reflect pupils access needs 20-21	615	25	0	640	615	24	0	0	639	-1	-1	
11897000	Schools Access - Investment in school adaptations to reflect pupils access needs 21-22	0	400	0	400	0	571	0	0	571	171	171	Additional funding to be added from Basic Need
Secondary - expansion													
11472000	Kineton High School	3,187	105	0	3,292	3,187	105	0	0	3,292	0	0	
11619000	Campion Phase 1 (incl Sports Hall Refurb)	7,995	0	0	7,995	7,995	0	0	0	7,995	0	0	
11645000	Coleshill Secondary School	3,327	73	0	3,400	3,327	73	0	0	3,400	0	0	
11681000	Polesworth PSBP2	200	0	0	200	200	0	0	0	200	0	0	
11742000	The Avon Valley School, Alternative Provision Accommodation	28	0	0	28	28	0	0	0	28	0	0	
11776000	Campion School Expansion Phase 2	407	5,720	2,852	8,979	407	5,720	2,852	0	8,979	0	0	
11842000	Stratford Upon Avon School - Dining Facilities	108	1,202	0	1,310	108	1,202	0	0	1,310	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	620	5,167	5,787	11,573	620	5,167	5,787	0	11,573	0	0	
11860000	Etone College - 1fe expansion	1	2,376	2,377	4,753	1	2,376	2,377	0	4,753	0	0	
Secondary - new													
11730000	New School Leamington	212	138	0	350	212	138	0	0	350	0	0	
11899000	S106 contribution to Lower Farm	0	1,300	0	1,300	0	1,300	0	0	1,300	0	0	Awaiting Invoice from the DFE
SEN - other													
11180000	Welcombe Hills vehicle access alterations	8	442	0	450	8	442	0	0	450	0	0	
11408000	Boughton Leigh SIGS	0			0	0	0	0	0	0			
11495000	Stockingford Primary School new SIGS module building	358	0	0	358	358	0	0	0	358	0	0	
11569000	Paddox Primary SIGS	709	32	0	741	709	32	0	0	741	0	0	

11589000	SEND facilities block	99	214	0		313	99	229	0	0	328	15	15	
11631000	Specialist Nurture Provision at Special School	0	200	0		200	0	200	0	0	200	0	0	
11729000	Oakwood Special School - Conversion of ICT Room	68	17	0		85	68	17	0	0	85	0	0	
11850000	Henley in Arden Resourced Provision	27	546	0		573	27	546	0	0	573	0	0	
11629032	Lawrence Sheriff access	8	0	0		8	8	0	0	0	8	0	0	
SEN - expansion														
11257000	Welcombe Hills school extension Targeted Basic Need	1,027	0	0		1,028	1,027	0	0	0	1,028	0	0	
11623000	Ridgeway School - Reconfiguration of classrooms	0	0	0		0	0	0	0	0	0	0	0	
11624000	Evergreen School (was Round Oak reconfiguration)	65	185	0		250	65	185	0	0	250	0	0	
11641000	Keeping SEND children local	0	190	0		190	0	190	0	0	190	0	0	
11680000	Exhall Grange Modular Pod	987	0	0		987	987	0	0	0	987	0	0	
11819000	Arden Fields, Food Tech Rooms	0	0	0		0	0	0	0	0	0	0	0	
SEN - new														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,009	0	0		6,009	6,009	0	0	0	6,009	0	0	
11644000	Water Orton Evergreen Unit	583	65	0		648	583	65	0	0	648	0	0	
Grand Total		83,558	32,167	15,815	55	131,595	83,558	32,353	15,815	55	131,781	186	186	

Annex C Revenue - Fire & Rescue Service - Kieran Amos

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Crump (Fire and Community Safety)

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Brigade Management	917	0	917	39	0	0	0	39	This forecasted overspend shows the additional salary costs for a member of staff covering a seconded role and a small, unbudgeted spend associated with the recruitment costs for the Assistant Fire Chief Officer role.
Service Delivery - Operational Response, Prevention, Protection, Control	15,602	(702)	14,900	(165)	0	0	0	(165)	This forecast appears to show a large underspend, and this is identified from the Fire Protection budget. However, this is not a true underspend. Our expectation is to carry all this forward to the 2022/23 budget, as part of the department restructure. We are not currently showing any variance across response personnel. We do expect a lot of retirees in this financial year due to changes in the pension regulations, possibly 3 or 4 times as many as previous years, and many will only have to give us one months' notice. Workforce strategy will closely monitor this situation. We have plans to replace these personnel through an extensive recruitment programme, and we also need to consider changing budgets due to the increase in personnel from the DCP mitigation funding. We should have much more information available for next quarter. With regards to the Prevention budget, there is no forecast variance.
Service Support - Training & Technical	4,262	(194)	4,068	48	0	0	0	48	The forecasted overspend is the result of the initial uniform allocation for the National Workwear Project not being received when expected, and the costs associated with new training provision whilst work is still in progress on the Training Capital Programme. These two overspends are mitigated by additional contract income from Training Course delivery and some savings related to reduction in training catering and fuel costs due to Covid.
Service Improvement - Business Transformation & Projects	641	(26)	615	21	(25)	0	46	0	The forecast shows the result of additional Covid related pressures and transformational funding which carry forward approval will be sought to cover fixed term contracts that extend beyond March 22. Confirmation is being sought for a £150k grant received for the ESN project to determine how and when it will be spent. This is likely to need carrying forward into 22/23 to help fund the Deploy phase of the project.
Service Support - HR, IT, Finance & Pensions	1,580	0	1,580	16	0	16	0	0	The forecasted variance is due to known revenue contributions towards ill-health pension costs above budget. This overspend will be funded by drawing down from the Fire Pensions reserve.
Net Service Spending	23,002	(922)	22,080	(41)	(25)	16	46	(78)	

Impact on specific service reserves (from Reserves tab)	16
Transformation	(25)
Impact on risk/general reserves	(32)

Annex C Reserves - Fire & Rescue Service - Kieran Amos
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Day crew plus fatigue mitigation - Review of the level additional funding allocated to mitigate the fatigue risk posed by the day-crewed-plus crewing system. The change delivers a long term saving of £140,000 a year, with higher savings possible as the service change is implemented in 2021/22.	370		370	0	Whilst this saving will be achieved it should be noted that this will mean that the full risk mitigation measures as originally presented to Cabinet will not be achieved in this financial year.
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	15		0	15	The whole of the £15k saving on Third Party Spend was expected to come from savings achieved on the Training cost centre. Due to delays on the Training Capital Programme, this saving has so far been unachievable and does not look likely to be met this year.
Total	385	0	370	15	

Annex C Reserves - Fire & Rescue Service - Kieran Amos
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Emergency Service Network	832			832
Pensions Reserve	182		(16)	166
Vulnerable People Earmarked Reserve	127			127
Total	1,141	0	(16)	1,125

Chief Fire Officer - Kieran Amos
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11895000	Vehicle Replacement Programme 2021/22	0	1,212	0	0	1,212	0	1,262	0	0	1,262	50	50	Additional £50k spend expected to purchase 1 x Kia EV6. This will be funded by either additional self-financed borrowing or receipts from the sale of old vehicles.
Sub Total - F&R Self Financing Projects		0	1,212	0	0	1,212	0	1,262	0	0	1,262	50	50	
11894000	Equipment for new Fire Appliances 2021/22	0	191	0	0	191	0	191	0	0	191	0	0	Cutting equipment, ladders, portable pumps and other associated kit for 3 new Volvos.
Sub Total - Projects Funded from Corporate Resources		0	191	0	0	191	0	191	0	0	191	0	0	
11601000	Fire & Rescue HQ Leamington Spa	106	2,187	0	0	2,293	106	0	2,187	0	2,293	-2,187	0	Project currently on hold - Fire HQ needs will be reassessed at a later date.
Sub Total - F&R Future Estate Project		106	2,187	0	0	2,293	106	0	2,187	0	2,293	-2,187	0	
11374000	Training Centre - New Build	1,412	702	0	0	2,114	1,412	702	0	0	2,114	0	0	
11600000	WFRS Water Training Facility	0	0	0	0	0	0	0	0	0	0	0	0	
11700000	F&R Training Programme: Lea Marston	121	898	0	0	1,019	121	898	0	0	1,019	0	0	The planning decision has been deferred for this site. The board are currently in talks with the Environment Agency to consider alternative positions on the EA site and also exploring other sites across the County.
11701000	F&R Training Programme: Stratford	168	196	0	0	364	168	196	0	0	364	0	0	This project has been split into two phases. Phase 1 (office refurbishment) is now complete and in use and Phase 2 (drill tower works) are likely to commence mid July 2021 with an anticipated completion date of early October 2021.
11702000	F&R Training Programme: Kingsbury	153	1,145	0	0	1,298	153	1,145	0	0	1,298	0	0	This project is currently onsite with planned handover for 25/11/2021. There are a few variations which are currently being reviewed but not yet instructed.
11703000	F&R Training Programme: EA Water site	24	402	0	0	426	24	402	0	0	426	0	0	Awaiting direction on the Lea Marston HSH site and also due to potential planning issues alternative methods i.e. mechanical above ground solutions are being considered.
Sub Total - F&R Training Programme		1,877	3,345	0	0	5,222	1,877	3,345	0	0	5,222	0	0	
11766000	WFRS Emergency Services Network - Phase 1	211	402	208	0	820	211	402	208	0	820	0	0	Additional commitments for the year are expected to match budget for 21/22. This will be confirmed at Q2 when the contracts and payment/work schedules will have been drawn up.
Sub Total - F&R Emergency Services Network		211	402	208	0	820	211	402	208	0	820	0	0	
Grand Total		2,193	7,337	208	0	9,738	2,193	5,200	2,395	0	9,788	-2,137	50	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Jenns (Transport & Environment), Councillor Timms (Environment, Climate & Culture), Councillor Kaur (Economy & Place)

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	784	0	784	(37)	0	0	0	(37)	Lower than budgeted pension strain and legal costs, offset by unbudgeted contribution to the Midlands Engine Partnership.
Transport & Highways	8,681	(8,415)	266	1,868	0	200	1,516	152	Covid pressures mostly due to an expected reduction in parking income, because of measures to boost the local economy. Road Partnership Fund activities of £200k to be funded by the SAW reserve. £152k forecast overspend due to salary pressures.
Infrastructure & Sustainable Communities	3,711	(1,473)	2,238	80	0	0	100	(20)	£20k underspend due to vacant post. £100k COMF funding to support Covid pressures at Country Parks.
Waste & Environment	23,505	(3,231)	20,274	(232)	0	0	0	(232)	Forecast underspend based on early estimates of site throughput, and the impacts of retaining a booking in system and other Covid related restrictions. This position will require further evidence/analysis ahead of Q2.
Economy & Skills	3,682	(2,666)	1,016	1,660	(37)	200	1,445	52	£1.445m Covid pressure relates to remaining grant funding from 20/21. £200k reserves drawdown expected to be required to fund economic investment activities. Remaining service variance due to payment of prior year electricity charges at the Business Centres.
Net Service Spending	40,363	(15,785)	24,578	3,339	(37)	400	3,061	(85)	

Impact on specific service reserves (from Reserves tab)	400
	(37)
Impact on risk/general reserves	2,976

Annex D Revenue - Communities - Dave Ayton-Hill**Strategic Director - Mark Ryder****Portfolio Holders - Councillor Jenns (Transport & Environment),
Councillor Timms (Environment, Climate & Culture), Councillor Kaur
(Economy & Place)**

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	37	37	37	0	Funded in full by non-pay inflation during budget setting.
Household waste recycling centre storage - Purchase of storage containers to remove revenue cost of hire	38	0	19	19	Containers due to be ordered shortly, with delivery expected in November. Due to this delay, it is currently anticipated that 50% of the original savings target will be achieved.
Transport network service review - Remove external consultancy support for transport network reviews	20	0	20	0	Saving allocated to Transforming Nuneaton in error. The TN cost centre is currently forecasting to budget, but if this changes to an overspend position, then the variance will be required to be met corporately.
Total	95	37	76	19	

Annex D Revenue - Communities - Dave Ayton-Hill**Strategic Director - Mark Ryder****Portfolio Holders - Councillor Jenns (Transport & Environment),
Councillor Timms (Environment, Climate & Culture), Councillor Kaur
(Economy & Place)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Speed Workshops	862		(200)	662
Rural Growth Network	242		(34)	208
Kenilworth Station	552			552
Skills Delivery for Economic Growth	139			139
European Match Funding	166		(166)	0
Total	1,961	0	-400	1,561

Strategic Commissioner - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Clarke (Transport & Environment), Heather Timms, Isobel Seccombe

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 s £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Integrated Transport - Cycle Schemes														
10324000	Lawford Road Cycle Route	498	0	0	0	498	498	0	0	0	498	0	0	
	Warwick, Myton Rd Cycle Link (Myton and Warwick School)	161	2	0	0	163	161	2	0	0	163	0	0	
10385000														
10434000	North West Warwick Cycle Scheme	781	0	0	0	781	781	0	0	0	781	-0	-0	Scheme complete.
11330000	Fillongley Crossroads realigning crossroad junction	232	0	0	0	232	232	0	0	0	232	0	0	
Integrated Transport - Other Schemes														
11456000	Stratford Park & Ride site alterations	86	13	0	0	99	86	13	0	0	99	0	0	
11650000	Electric Vehicle Charging Points	402	411	0	0	812	402	360	0	0	762	-51	-51	The number of sites that were planned to be installed has been reduced, as a result expenditure/grant funding is less than anticipated.
11710000	Land at Crick Road Rugby (Rugby Parkway)	1,302	1,335	0	0	2,637	1,302	1,335	0	0	2,637	0	0	
Integrated Transport - Public Transport														
11193000	Access to Stations - Leamington	212	0	0	0	212	212	0	0	0	212	0	0	
11325000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	0	0	
Economic Development														
10154000	Centenary Business Centre Phase 3	1,889	0	0	0	1,889	1,889	0	0	0	1,889	0	0	
11425000	Capital Growth Fund Business Loans and Grants	1,910	347	168	275	2,700	1,910	135	430	26	2,500	-212	-199	The overall forecast has reduced by £200k due to the actual loan amount being lower than originally anticipated. It is recommended that all funding currently allocated to support small business loans is moved to support additional grants following the introduction of the Government's CBILS and UK Loan Recovery schemes along with establishment of the WRIF and to support existing/ new WCC economic recovery programmes.
11596000	Eliot Park Innovation Centre - improvements to the car park	458	0	0	0	458	458	0	0	0	458	0	0	
11612000	Capital Investment Fund/ Duplex Fund	900	960	87	53	2,000	900	1,050	50	0	2,000	90	0	Reprofiled based on latest forecast from delivery partner and the current pipeline of loan applications. Forecast assumes ongoing increase in business confidence and a full re-opening of the economy as per the current Government roadmap.
11613000	Capital Investment Fund/ Small Business Grants	910	807	33	0	1,750	910	807	33	0	1,750	1	-0	
11668000	Business Centre Strategy	381	0	0	0	381	381	0	0	0	381	0	0	
11536004	Country Parks Car Parking Area, Ryton	0	0	0	0	0	0	0	0	0	0	0	0	
11858000	Creation of office space at Holly Walk, Leamington Spa (CIF)	33	980	0	0	1,013	33	894	86	0	1,013	-86	0	Project has slipped a little in timings due to building consent issues and the tendering process - won't spend 100% of budget by the time of practical completion at 31/03/21. Estimated £86,000 will be incurred in 2022/2023. This will be builders retention, final fees, contingency and agents/marketing and legal fees.
11893000	Art Challenge Fund	0	341	0	0	341	0	341	0	0	341	0	0	
Economic Development - Transforming Nuneaton														
11611000	Transforming Nuneaton	5,392	2,163	0	0	7,555	5,392	2,511	0	0	7,902	347	347	Addition of s106 funds (£347,376.02) to budget to cover non-claimable fees associated with transport design work in the town centre
11746000	Transforming Nuneaton - Coop Building Purchase	1,500	0	0	0	1,500	1,500	0	0	0	1,500	0	0	
11775000	Transforming Nuneaton - Library & Business Centre (CIF)	0	550	550	18,323	19,423	0	550	550	18,323	19,423	0	0	
11853000	Transforming Nuneaton - Highways (CIF)	0	500	4,500	16,704	21,704	0	280	4,720	16,704	21,704	-220	0	Delays to construction for 2021-22 due to land acquisition from NBBC requiring cabinet approval
Major Transport Projects														
10362000	Kenilworth Station	13,069	839	0	0	13,908	13,069	839	0	0	13,908	0	0	
11509000	A444 Cotton Arches, Nuneaton	3,562	54	5	15	3,636	3,562	74	0	0	3,636	20	0	Budget brought forward to fund ongoing monitoring requirements
11669000	Lawford Road / Addison Road Casualty Reduction	90	800	756	0	1,646	90	800	756	0	1,646	0	0	
11841000	Leamington Station Infrastructure Improvement	212	984	35	0	1,231	212	984	35	0	1,231	0	0	
11845000	A429 Coventry Road, Warwick corridor improvements CIF	0	357	357	3,967	4,682	0	357	358	3,967	4,682	0	1	
11846000	Measurement equipment to support evidence led decision making in tackling climate emergency CIF	114	1,644	300	0	2,058	114	1,644	300	0	2,058	0	0	

11849000	A446 Stonebridge Junction (Coleshill) CIF	9	1,507	862	0	2,378	9	60	862	1,447	2,378	-1,447	-0	Programme has been reprofiled to tie in with Greenman Crossing works which needs to will precede these - both design work and construction has been pushed back.
11857000	Emscote Road Corridor improvements	44	6,308	2,962	882	10,196	44	464	5,844	3,844	10,197	-5,844	0	Reprofiled following resourcing and conflicting priorities during Covid resulting in construction phase being pushed back.
11885000	All Electric Bus initiative	0	84	333	949	1,366	0	84	333	949	1,366	0	0	
11886000	Contribution to H52 bridge	0	409	0	0	409	0	409	0	0	409	0	0	
11904000	A46 / A452 Thickthorn roundabout (CIF pending S106 rcpt)	0	257	3,273	3,151	6,681	0	257	3,273	3,151	6,681	0	0	
Waste Management														
10207000	Waste Strategy - Waste Treatment & Transfer Facility	1,529	34	0	0	1,563	1,529	34	0	0	1,563	0	0	
11535000	HWRC Maintenance 2019/20	72	0	0	0	72	72	0	0	0	72	0	0	
11784000	HWRC Maintenance 2020/21	21	59	0	0	80	21	59	0	0	80	0	0	
11856000	Waste containers at the HWRC (CIF)	0	238	0	0	238	0	238	0	0	238	0	0	
11864000	HWRC Maintenance 2021/22	0	80	0	0	80	0	80	0	0	80	0	0	
Countryside														
11536000	Countryside Rural Services Capital Maintenance 2019/20 £20k to be removed for Env Svcs	108	38	0	0	146	108	38	0	0	146	0	0	
11788000	Country Parks Maintenance 2020-21	83	136	0	0	218	83	136	0	0	218	0	0	
11834000	Country Parks Car Parking Facilities - upgrade ticket machines	88	42	0	0	130	88	42	0	0	130	0	0	
11866000	Country Parks Maintenance 2021-22	0	200	0	0	200	0	200	0	0	200	0	0	
Developer Funded Transport - s106 schemes														
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	
11194010	Install bollards & associated traffic management - historic spine Stratford	69	0	0	0	69	69	0	0	0	69	0	0	
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on-Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	
11195009		21				21	21	0	0	0	21	0	0	
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	196	111	0	0	307	196	95	16	0	307	-16	0	A small amount of the spend is now expected to extend into 22/23.
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	20	0	0	20	0	20	0	0	20	0	0	
11441009	Stratford	16	0	0	0	16	16	0	0	0	16	0	0	
11441010	Birmingham Road Cycle Route enhancements	5	11	0	0	16	5	0	0	0	5	-11	-11	Remaining grant funding transferred to the Birmingham Road major scheme (11605000) in Environment Services.
11441011	Heathcote Primary School Puffin Crossing Harbury Ln Nr	0	0	0	0	0	0	0	0	0	0	0	0	
11441012	Heathcote Primary School Puffin Crossing Harbury Ln Nr Garrett Drive Lspa	0	0	0	0	0	0	0	0	0	0	0	0	
11441013	Enhance Existing Bus Stops Land Adj to the Gaydon Inn Banbury Road Gaydon S106	22	1	0	0	23	22	0	0	0	22	-1	-1	Scheme completed in 2019-20. No further capital spend is expected. Remaining £990 of corporate resources not required.
11441014	Highways improvements to bus stops at land off the	12	19	0	0	31	12	19	0	0	31	0	0	
11464000	Clifton On Dunsmore Traffic Calming S106	403				403	403	82	0	0	485	82	82	Additional funding required to meet unrealisable grant debtor - £81k transferred from Casualty Reduction (11355000).
11607000	Southbound bus stop on A426 Leicester Road Rugby	15	64	0	0	80	15	64	0	0	80	0	0	
11614000	Bus Stop Enhancement Works In Alderminster	14	0	0	0	14	14	0	0	0	14	0	0	
11615000	Rd,Alcester	10	0	0	0	10	10	0	0	0	10	0	0	
11640000	Upgrading of existing bus stops infrastructure Alcester Road, Shotton in Stratford upon Aon	14	0	0	0	14	14	0	0	0	14	0	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13	7	0	0	21	13	7	0	0	21	0	0	
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	23	60	0	0	82	23	60	0	0	82	0	0	
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	1	21	0	0	23	1	21	0	0	23	0	0	
11704000	Barford Safety Junction	59	169	0	0	228	59	0	0	0	59	-169	-169	Scheme complete, unused S106 funds to be returned to developer.
11782000	Campden Road (B4035), Shipston-on-Strour NEW BUS STOPS	0	38	0	0	38	0	38	0	0	38	0	0	
11783000	Mancetter Road / Camp Hill Road, Nuneaton BUS STOP IMPROVEMENTS	4	12	0	0	16	4	12	0	0	16	0	0	
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	0	74	0	0	74	0	74	0	0	74	0	0	
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	2	25	0	0	27	2	25	0	0	27	0	0	

11906000	Construct two new bus stops on Orton Road near to the junction with Barn End Road in Warton	0	9	0	0	9	0	9	0	0	9	0	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	0	19	0	0	19	0	19	0	0	19	0	0	
11908000	Upgrading a bus stop in the vicinity of the new development to provide a bus shelter on Birmingham Road in Stratford-upon-Avon.	0	94	0	0	94	0	94	0	0	94	0	0	
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon.	0	17	0	0	17	0	17	0	0	17	0	0	
Warwick Town Centre														
11552000	Warwick Town Centre transport proposals	1,087	0	0	0	1,087	1,087	0	0	0	1,087	0	0	
11809000	Warwick Town Centre	4	1,821	1,800	793	4,418	4	1,821	1,800	793	4,418	0	0	
Integrated Transport - Safer Routes to Schools														
11635000	Home to School Routes 17-18	1,152	621	0	0	1,773	1,152	621	0	0	1,773	0	0	
11635049	St Faiths Primary School , Alcester. Safer Routes To School	0	0	0	0	0	0	0	0	0	0	0	0	
11635048	B'ham Road, Stratford (Safer Routes to School)	0	0	0	0	0	0	0	0	0	0	0	0	
Integrated Transport - Safety Camera Schemes														
10192000	Safety Camera Funded Schemes	1,585	3	0	0	1,588	1,585	3	0	0	1,588	0	0	
11761000	Average Speed Cameras	25	869	869	0	1,764	25	869	869	0	1,764	0	0	
Integrated Transport - School safety zones														
11359000	School Safety Zones 16/17	1,987	0	0	0	1,987	1,987	0	0	0	1,987	-0	-0	
11564000	School Safety Zones 17/18 A	700	0	0	0	700	700	0	0	0	700	0	0	
11585000	School Safety Zones 18/19	793	0	0	0	793	793	-3	0	0	790	-3	-3	Unallocated funding transferred to 19/20 project code (11586000)
11586000	School Safety Zones 19/20	380	0	0	0	380	380	4	0	0	385	4	4	Unallocated funding transferred to 19/20 project code from 18/19 code plus a £1k revenue contribution required for a current year charge.
Integrated Transport - Casualty Reduction Schemes														
11355000	Casualty Reduction Schemes 15/16	1,604	202	0	0	1,805	1,604	120	0	0	1,724	-82	-82	Transfer of £81,521 of corporate resource to Clifton on Dunsmore Cycle scheme (11464000) to fund expenditure that was incurred.
11356000	Casualty Reduction Schemes 16/17	272	2	0	0	274	272	0	0	0	272	-2	-2	Unallocated funding transferred to 21-22 project code (11865000)
11357000	Casualty Reduction Schemes 17/18	19	0	0	0	19	19	0	0	0	19	0	0	
11453000	Casualty Reduction Schemes 18-19	212	1,568	0	0	1,779	212	951	0	0	1,162	-617	-617	Unallocated funding transferred to 21-22 project code (11865000)
11546000	Casualty Reduction Schemes 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme	80	760	760	0	1,601	80	760	760	0	1,601	0	0	
11763000	A439 - Southern reduction Scheme	43	457	0	0	500	43	457	0	0	500	0	0	
11635047	Wootton Wawen (Signs & Lining)	0	0	0	0	0	0	0	0	0	0	0	0	
11786000	Casualty Reduction Schemes 20-21	300	54	0	0	354	300	54	0	0	354	0	0	
11865000	Casualty Reduction Schemes 21-22	0	350	0	0	350	0	660	308	0	969	310	619	Unallocated funding transferred to 21-22 project code frm prior years (11356000 and 11453000)
Grand Total		47,454	29,961	17,651	45,112	140,179	47,454	22,055	21,384	49,204	140,097	-7,907	-82	

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	(Contr to)/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Adult Social Care	7,631	0	7,631	(2,179)	0	0	334	(2,513)	Covid costs of £0.334m for hospital discharges and support for the provider market. Reduced project expenditure partially offsetting the overspends in Mental Health and Disabilities with a further adjustment to reduce spend as the AD assesses the Disabilities and/or Mental Health overspends forecast to be potentially higher than the eventual outturn.
Disabilities	85,089	(9,583)	75,506	2,604	0	0	107	2,497	Covid expenditure is in relation to the hospital discharge process. The overspend is driven by the pressure in Physical Disabilities of £2.1m, this is directly driven by increased expenditure in Homecare, Supported Living & Direct Payments, these three Services have increased by an average cost of 22% this year which represents both the complexity of packages provided and cost per se, and have also increased in terms of numbers of service users by 7%. The remaining overspend of £0.5m is linked to Learning Disabilities as well as growing service demand in Supported Living & Daycare. There is an increase of 6% in the number of packages of care in supported living and cost increases of 4% on average across both service areas. Additionally, and to illustrate the impact of a small number of people we have two unforeseen complex packages within supported living, which alone account for £0.250m of the overspend this financial year. As the service is demand driven, mitigating actions have taken place by the Assistant Director and Integrated Care Service, and utilising the benefit of the underspend in Older People.
Mental Health	14,096	(752)	13,344	1,884	0	0	10	1,874	Covid expenditure is in relation to the hospital discharge process. Increased cost of care packages forecast across all services, with the largest increases being in supported living in the North and nursing in the South. Service user numbers are increasing, with a net growth since April 2020 of 10.2% and levels of high demand expected to continue throughout 2021/22. Further to high demand, there is also a higher proportion of more complex, and therefore costly packages of care. This combination has led to the need to go outside of Warks to secure beds, increasing the cost pressure further. The high cost supported living packages in the north are predominantly due to younger people with complex needs. A lack of sufficiently supportive alternatives to nursing care in South Warwickshire has contributed to the overspend, with the number of discharges from nursing homes being low during the pandemic.
Older People	84,231	(33,998)	50,233	176	0	170	1,317	(1,311)	Contribution from Reserves is to reflect the agreement by the Health and Social Care Joint Commissioning Board, for the Development Fund of the joint Better Care Fund to fund the additional costs of the Discharge to Assess pilot. Covid expenditure is in relation to the hospital discharge process, some of which would ordinarily be funded from Adult Social Care, whereas this is currently being funded via the hospital discharge grant, creating an underspend at the level of the Older Peoples service. This is being used to mitigate the overspend forecast in Disabilities and Mental health. The forecast overspends in domcare and nursing has been offset by reduced expenditure for residential placements and increased client contributions. There are a growing number of domcare packages where weekly hours exceed 28, as more service users are wishing to remain in the community. Nursing placement numbers remain static, however, the average cost is increasing. This is due in part to more expensive placements coming through from Health.
Integrated Care Services	10,964	(1,000)	9,964	(908)	0	0	0	(908)	The projected underspend of £0.908m is predominantly made up of the Assistive Technology budget of £0.700m which is not expected to be used within this financial year. This is due to the teams not having the capacity to run the pilots as the focus is on essential work dealing with the Covid-19 crisis. There is currently limited face to face contact with clients and the main focus of the teams are on the NHS bed crisis across the county. Discussions with the District and Borough Councils who we would probably partner with, currently have no capacity to engage as they are centralising Lifeline provision countywide. The remaining underspend of £0.208m is all attributable to staffing underspends. The forecast underspend falls in line with the previous two financial years with 20/21 being an underspend of £1.133m and 19/20 being an underspend of £1.082m. This is being used to mitigate the pressures in Disabilities and Mental Health.
Development & Assurance	3,691	(969)	2,723	(88)	0	0	0	(88)	Relatively minor underspend
Net Service Spending	205,702	(46,302)	159,401	1,489	0	170	1,768	(449)	

Impact on specific service reserves (from Reserves tab)	170
impact on Transformation reserves	0
Impact on risk/general reserves/covid	1,319

Annex E Savings - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Forecast Closing Balance
	01/04/2021	£'000			31/03/2022
			£'000	£'000	£'000
BCF System Development Fund		1,000		(170)	830
Total		1,000	0	-170	830

Annex E Savings - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Business support and direct payments - Reduced cost of business support as part of the wider organisation review of support functions and the introduction of the new payments system	300	300	0	
Commissioning approach for younger adults - Redesign the commissioning approach for younger adults to ensure a more efficient arrangement and an improved brokerage function.	200	200	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	217	0	217	Unachieved but mitigated by wider service underspends. There is no wider impact while service operating within budget (after funding for the impact of Covid).
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	200	200	0	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care	700	700	0	
Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology.	250	250	0	
Total	1,867	1,650	217	

Adult Social Care & Support - Pete Sidgwick
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	313	0	0	313	0	313	0	0	313	0	0	
Grand Total		0	313	0	0	313	0	313	0	0	313	0	0	

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contro to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	4,428	(100)	4,328	256	(30)	0	389	(103)	Transformation is underspending by £30k due to slight delays in the appointment of expected staff. Despite budgets worth £631k for Covid-19 that has been allocated to this AD line, the overspend on Covid-19 stands at £389k. This is comprised of a £500k over-spend on placements, which has been an estimation of the on-going likely impact during this financial year. There is also a £34k overspend on the Innovate Agency staff contract. At this early point in the financial year legal charges for Covid-19 are showing a £120k underspend. There is a £52k overspend on third party savings but this is yet to be explored further and identified by CSU. Legal charges are £250k overspending as at P2. There is a £50k under-spend on the replacement PAM system and £301k underspends held to aid pressures elsewhere in the Service. The asylum grant contribution to indirect costs for the whole service is £261k above expectation at this early stage in the financial year, although this is a cautious estimation.
Initial Response (MASH, IR, EDT)	5,578	(351)	5,227	1,364	(78)	0	761	681	Transformation is currently predicting a £78k underspend on unfilled staffing posts. In total £761k has been forecasted for Covid-19 spending with £641k of this attributable to additional agency staff. The remaining overspend in this area is made up of £712k on employing additional agency staff to cover vacancies and the increase in demand this service finds itself under. £97k is also being forecast as an overspend for Workers outside IR35, who are performing ISW assessments to help address the backlog.
Early Help & Targeted Support	9,391	(2,829)	6,562	221	(92)	(151)	337	127	Transformation is showing a £92k underspend due to salaries and recruitment issues. Priority Families is currently underspending by £151k due to greater than expected Payment by Results grant. Spending on Covid-19 is forecasting a loss of income within the youth service of £95k and £135k on staff and £107k on additional agency staff.
Children's Safeguarding & Support	29,617	(95)	29,522	1,077	(28)	0	372	733	There is an underspend of £113k showing against transformation at this point, with the bulk of this due to under recruitment of staffing. The asylum grant excluding Covid-19 spend, is forecasting a surplus of £94k although this maybe under-estimated as the new guidance for 2021/22 is still to be published, which may affect this initial P3 forecast. Therefore, this should be seen as a cautious forecast until firm communication has been received from the HO. Despite a significant investment in the budget for placements for this financial year, external foster-care and residential care are £102k and £2,762k overspending, although internal foster-care is currently £265k underspending. Current weekly average unit cost of residential stands at £4,524 per week against 2020/21 outturn of £3,989. This represents at face value, a £535 increase. Of these costs it has been estimated that £500k is due to Covid-19 which is captured in the AD line, but an additional £500k has been added in for the potential growth in placements costs till the end of the financial year. Allowances including an element for growth is currently showing an underspend of £84k at Quarter 1. Within the Covid-19 forecasted spend there is £266k on additional agency and £270k for additional staff to cover demand and £126k due to over 16 additional maintenance payments. Leaving care accommodation and allowance payments are currently showing a modest underspend of £222k as additional budget was allocated for 21/22. Unit costs of these placements are rising with many placements being on par with the cost of residential. Demand and costs will continue to be closely monitored throughout the year. WCC internal residential home is underspending by £435k due to the reprofiling of the staffing costs which are lower than modelled at this point, as well as it not being operational until November. Salaries are £186k overspending and agency staff are £398k overspending. There has been a re-alignment of the staff travel budget in 2021/22 to reflect different working practices but currently this is showing a £57k overspend.
Corporate Parenting	27,498	(6,172)	21,326	2,307	(85)	1	292	2,099	
Youth Justice	3,427	(588)	2,839	51	(31)	0	38	44	Transformation funding is showing a small underspend of £31k which is due to staffing and £38k spending on Covid-19. Establishment staffing budgets are overspending by £184k.
Children's Practice Improvement	4,820	(358)	4,462	(26)	(154)	(1)	1	128	Transformation is forecasting a large underspend of £154k due to re-profiling of plans and under-spends on staffing. The remaining overspend within the service is on Hay and predominately within the IRO service.
Adoption Central England	6,305	(5,845)	460	(64)	0	(65)	1	0	At Quarter 1 it is anticipated that the volume of buying placements will be on budget with a small under achievement of £9k. Salaries are currently forecasting an overall underspend of £41,000 and a further £45k is forecast to underspend on 3 projects which were identified to take place this financial year. Funding for this was utilised from the large reserve pot at the beginning of the financial year.
Net Service Spending	91,064	(16,338)	74,726	5,186	(498)	(216)	2,191	3,709	

Impact on specific service reserves (from Reserves tab)	(216)
Impact on Transformation funds	(498)
Impact on risk/general reserves	5,900

Annex F Reserves - Children & Families - John Coleman**Strategic Director - Nigel Minns****Portfolio Holders - Councillor Morgan (Children's Services)**

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Forecast Closing Balance
	01/04/2021	£'000			31/03/2022
			£'000	£'000	£'000
Adoption Central England		933	(460)	65	538
Priority Families Reserve		1,201	0	151	1,352
Controlling Migration Fund		284	(284)	0	-
Youth Justice Remand Equalisation		661	0	0	661
Total		3,079	(744)	216	2,551

Annex F Savings - Children & Families - John Coleman
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Morgan (Children's Services)

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	52	0	52	No information has been forth coming on how these savings will be achieved
Maximise income and contributions to care packages - Efficient collection of health contributions to children in care placements and income from safeguarding training	275	225	50	Due to continued COVID related issues and pressures the Safeguarding Training will not reach the turnover anticipated to make the £50,000 income savings target.
New ways of working in children's services - Expected reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid	315	315	0	
Recalibration and reduction of staff - Reduction of posts across the Children Families Service through natural wastage and redeployment alongside recognising natural underspends from staff turnover and operating under capacity.	889	667	222	Due to continued COVID related issues and pressures / demands on the whole of C&F, it has not been feasible to take the anticipated post reductions forward.
Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	101	101	0	
Total	1,632	1,308	324	

Children & Families - John Coleman
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Morgan (Children's Services)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	Children and Families property adaptations, purchases and vehicles	271	135	0	0	406	271	135	0	0	406	0	0	Withdrawal of SGO carers who had submitted application for large extension
11693000	Adaptation of Sydenham Children's Centre	83	0	0	0	83	83	0	0	0	83	0	0	
11713000	Adaptation of Children's Centres to Children and Family Centres	230	65	0	0	295	230	65	0	0	295	0	0	
11756000	Westgate Children & Family Centre/Westgate Primary School Safeguarding Walkway	35	10	0	0	45	35	10	0	0	45	0	0	
11792000	Adaptations to support child placements 20-21	0	15	110	0	125	0	0	125	0	125	-15	0	Potential SGO carers withdrew where a substantial amount of funding for an extension had been agreed and forecast for . Therefore funds not required at this time but will be required for future adaptations when applied for.
11901000	Establishment of residential care for under 18s	0	282	0	0	282	0	282	0	0	282	0	0	
11902000	Children and Families property adaptations, purchases and vehicles 2021/22	0	0	40	85	125	0	0	0	125	125	0	0	
Children & Families		619	507	150	85	1,361	619	492	125	125	1,361	-15	0	

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

21/22 Revenue Budget

Service	Exp	Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	(Contr to)/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	518	(25)	493	17			25	(8)	Covid costs on Business Continuity support staff, offset by underspend on staff training and conferences
Director of Public Health	2,355	(216)	2,139	4,484		308	4,279	(103)	Transfer from earmarked reserve to return pooled Test & Trace grant to contributing LA's due to change of sub regional spending plans. Covid costs in relation to Test & Trace activities, supporting homelessness, supporting BAME communities and focus on suicide prevention, funded from COMF grant and corporate covid funding. Non covid increase in staffing recharges and water fluoridation costs, offset by underspend on homelessness service due to addition income
Health & Well Being	24,056	(6,048)	18,008	1,538	(159)		1,697	0	Covid costs in relation to Sexual health service, NHS health checks, meals on wheels service, respite for carers and improving mental wellbeing in Warwickshire, funded by COMF and corporate covid funding. Non covid in year underspend on Investment funded family wellbeing prevention fund programmes due to covid and strategy sign off delays - required in future years.
Integrated and Targeted Support	16,699	(7,227)	9,471	(472)		(223)	113	(362)	Contribution to earmarked reserves relates to Learning Disability & Autism and Community Discharge services which are grant funded and spending plans are still being developed. Covid related mental health commissioner and suicide prevention roles funded by corporate covid funds. Net underspends contributed to by additional grants for the drugs & alcohol service and domestic abuse in relation to the safe accommodation duty. The latter being a £1m per annum grant for 3 years and requires time to plan and commence spending. Underspend of 2021/22 allocation is intended to be set aside in an earmarked reserve to allow expenditure as grant intended in future years.
All Age Specialist Provision	6,060	(712)	5,348	189			293	(104)	Covid costs on additional L&D officer and housing support service, funded from COMF grant and corporate covid funding. Non covid underspends on commissioning staffing and on supporting people programme due to delayed rollout
Net Service Spending (excluding DSG)	49,688	(14,228)	35,459	5,756	(159)	85	6,407	(577)	

Impact on specific service reserves (from Reserves tab)	85
impact on Transformation reserves	(159)
Impact on risk/general reserves	5,830

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Social Care & Health Partnership	866	0	(85)	781
Total	866	0	-85	781

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	103	0	103	Unachieved but mitigated by allocating budget awarded to meet inflationary pressures. There is no wider impact while service operating within budget.
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer including redesign, removal and rightsizing of current service offer.	115	115	0	
Integrated and targeted support - Review of expenditure on smoking cessation and falls prevention targeted support.	69	59	10	£10k re smoking cessation overspend, covered by remainder of service underspend. There is no wider impact while Service operating within budget.
Total	287	174	113	

Public Health & People - Strategy and Commissioning - Becky Hale
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Caborn (Adult Social Care & Health), Jeff Morgan

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	353	91	0	0	444	353	50	41	0	444	-41	0	11021006 Changing Places - one facility being installed currently- funds passed to Warwickshire parks previous year. Second facility in progress, there have been delays due to Covid, intention is to install this financial year. A third facility is hoping to resume work, also delayed due to Covid, to install in 2022. Plans for fourth facility being confirmed.
11420000	Disabled Facilities Capital Grant	23,111	0	0	0	23,111	23,111	5,125	0	0	28,236	5,125	5,125	Disabled Facilities Grant allocation for 2021-22 added to programme.
11903000	MH Signage	0	250	0	0	250	0	250	0	0	250	0	0	
Grand Total		23,688	344	0	0	24,032	23,688	5,428	41	0	29,157	5,084	5,125	

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	696	(2)	695	65				65	The overspend is directly attributed to the temporary cover of the Assistant Director post and the associated salary costs. The permanent post holder is on long term sick.
Business & Customer Support	8,260	(120)	8,139	851			240	611	A full budgetary and service delivery review is being undertaken. Current overspend relates to staff salary and Agency staff expenditure due to service delivery demand. Finance are in the process of reviewing these significant overspends for accuracy.
Operational Excellence	2,863	0	2,863	557			548	9	The overspend can be mainly associated to COVID-19 expenditure against Backward Contact Tracing Team, Education - Covid Response Team and Critically Extremely Vulnerable Support. The remaining overspend relates to staff salary expenditure.
Customer Contact - Customer Connect	2,518	(248)	2,270	1,937		(7)	1,744	200	Additional Welfare Support Grant of £1,669k makes up most of the variation. The remaining is made up by overspends on staff salaries (2 new posts which were not budgeted for) and an increase in Agency staff costs both in relation to extended service demand.
Customer Contact - Community Hub	7,181	(2,127)	5,054	473			454	19	Due to a £90k adjustment for expenditure in relation to the Digital Poverty project this area is now showing a small underspend (£71k). The underspend can be attributed to a reduction in salary expenditure.
Net Service Spending	21,518	(2,497)	19,021	3,883	0	(7)	2,986	904	

Impact on specific service reserves (from Reserves tab)	(7)
Impact on risk/general reserves	3,890

Annex H Reserves - Business & Customer Services - Sarah Stear

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Museum, Records and Libraries Trust Funds and Bequests	340			340
Warwickshire Local Welfare Scheme	582		7	589
Corporate Customer Journey Programme	210	(210)		0
Total	1,132	-210	7	929

Annex H Savings - Business & Customer Services - Sarah Stear
 Strategic Director - Rob Powell
 Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Customer support service redesign - Review and rationalisation of the organisation's approach to customer support.	150	150	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	14	14	0	
Reduced use of printing and stationery - Future reductions in spend on printing and stationery predicated on digitisation work.	100	100	0	
Vacancy management - Recognise natural underspends from staff turnover and operating undercapacity.	260	115	145	Vacancy management savings not achieved in many areas due to service delivery pressures.
Total	524	379	145	

Business & Customer Services - Kushal Birla
Strategic Director - Rob Powell
Portfolio Holders - Councillor Kaur (Customers & Transformation)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Market Hall Museum - "Our Warwickshire"	909	0	0	0	909	909	0	0	0	909	0	0	
10155000	Improve Customer Experience in Council Buildings and DDA Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving the Customer Experience/One Front Door Improvements	998	181	250	1,198	2,627	998	181	250	1,199	2,628	0	1	
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		2,579	181	250	1,198	4,207	2,579	181	250	1,199	4,208	0	1	

Annex I Revenue - Commissioning Support Unit - Steve Smith
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	263	0	263	0				0	
Business Intelligence	3,081	(120)	2,962	(171)	(154)			(17)	Variance against transformation funding because projects either continue into 22/23 or project contingency is currently unallocated.
Portfolio Management Office	3,232	(1,842)	1,391	6,746			6,713	33	Majority of overspend attributed to Covid, including unallocated COMF (Covid-19 Contain Outbreak Management Funding). An underspend of £47k for PMO Management is the result of an £80k budget carry forward which will be used to fund a new post whose fixed term will span into 22/23 and another carry forward will be requested. The remaining overspend are additional homeworking costs and increased staffing costs.
Contract Management & Quality Assurance	2,125	(958)	1,167	244			209	35	Predominantly COVID pressures.
Change Management	1,219	0	1,219	(212)	(291)		87	(8)	Variance against transformation funding because project scope and timelines uncertain due to projects being currently paused with a potential for carry forwards into 22/23. A more definitive position will be expected at Q2.
Transformation	134	0	134	0				0	
Net Service Spending	10,054	(2,920)	7,136	6,607	(445)	0	7,009	43	

Impact on specific service reserves (from Reserves tab)	n/a
Impact on risk/general reserves	6,607

Annex I Savings - Commissioning Support Unit - Steve Smith

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	7	7	0	Third Party Spend savings were allocated to Head of Service Cost Centre which is currently forecast to budget.
Management of cost of CSU service provision - Management of the budgeted cost increases of externally purchased services	18	18	0	All cost centres this saving were allocated to are currently forecasting underspends.
Reduction in use of consultancy, subscriptions and apprentices - Review of the use of subscriptions, consultants and apprentices to ensure value for money	21	21	0	No forecasted overspend on the budget lines this saving was allocated to.
Total	46	46	0	

Annex J Revenue - Enabling Services - Craig Cusack

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Conrt to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	825	0	825	(6)				(6)	
Facilities Management	16,625	(7,446)	9,178	(311)			75	(386)	Overspend of £75k agency staff member Covid costs (costs in DC001). Underspends across the service as the various elements within Facilities Management adapt to COVID and post COVID ways of working.
HR Enabling	5,769	(2,415)	3,354	22	(2)	55		(31)	Time limited funding and the use of reserves for the ongoing Graduate and Apprenticeship schemes accounts for a net £55k overspend which will be funded from specific reserves. The remaining variances are underspends of £52k due to in year vacancies, offset by a reduction in income to the Salary Sacrifice scheme with reduced staff using childcare.
Digital & ICT	13,633	(4,360)	9,273	(94)				(94)	Net forecast of £94k underspend includes overspend of £335k in DD013 Infrastructure Unit Charge due to an increase in Microsoft E5 Licences volume and a small increase in Azure usage and £110k in DD024 Network Team due to Amalan charges final year of 4 year contract. This has been mitigated by a combination of staffing costs variations and a predicted reduction on the costs of Granicus software costs and software licences.
ICT Strategy & Commissioning	3,314	0	3,314	(1,211)	(500)			(711)	Main forecast underspends of £637k in Corporate ICT Development regarding identified savings, £500k in Transformation Digital following the release of capacity on current understanding of ICT demand, and £45k in ICT Strategy and Commissioning Management Team due to staff vacancy.
Net Service Spending	40,166	(14,221)	25,944	(1,600)	(502)	55	75	(1,228)	

Impact on specific service reserves (from Reserves tab)	55
Impact on risk/general reserves	(1,655)

**Annex J Reserves - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Transformation), Peter Butlin (Finance and Property)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
HR - Service Improvement Projects	60		(55)	5
Total	60	0	-55	5

Annex J Savings - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Enabling services delivery review - Review of expenditure on staffing, expenses, projects in Enabling Services, including the medium term implementation of a single Enabling Service Centre for ICT, HR and property.	633	633	0	DD005 D0001 £350,000, DD001 D0001 £283,000 - across the two Cost Centres there is a total underspend of £634k.
Facilities cost savings from property asset rationalisation - Facilities management and maintenance cost savings linked to asset rationalisation	44	44	0	DC051 D0001 - currently assuming that savings will be made. Already removed from budget, and forecasting an underspend of £4k at outturn.
ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects	64	64	0	DD001 D0001 - currently showing a small overspend of £3k at outturn - assume this saving will be made.
Management of cost of Enabling Service external provision - Management of the cost increases of externally purchased services including a review of services purchased from third parties to ensure value for money.	147	147	0	DD041 D0001 - £79,292, DC037 D0001 £67,708 - DC037 has a forecast underspend of £12k. Not sure if DD041 is still a live Cost Centre.
Property service delivery review - Ensure effective mix of staff and agency use, drive efficiencies in facilities management resource spend and maintenance budget, including the closure of the Northgate House café.	100	100	0	DC050 D0001 - currently assuming that savings will be made. Already removed from budget and forecasting an underspend of £10k at outturn.
Review of maintenance and engineering work profile - Drive efficiencies in the work planning and prioritisation across maintenance and engineering.	130	130	0	DC018 D0001 - this Cost Centre is showing a small overspend of £5k but Landlord Delegated as a whole is £38k under, so assuming this saving will be made.
Total	1,118	1,118	0	

Enabling Services - Craig Cusack

Strategic Director - Rob Powell

Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin (Finance and Property)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary	
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000		
Structural Maintenance															
11145000	Schools Planned Bldg, Mech & Elect Backlog 2014/15	5,800	0.059	0	0	5,800	5,800	0	0	0	5,800	0	0		
11227000	Schools Planned Bldg, Mech & Elect Backlog 2015/16	5,699	0	0	0	5,699	5,699	0	0	0	5,699	0	0	Additional funds required after settlement of Final Accounts (373.96) taken from Current year allocation.	
11286000	Non Sch - Planned Bldg, Mech & Elect Backlog 2017/18	1,744	0	0	0	1,744	1,744	-4	0	0	1,740	-4	-4	Additional funds returned after settlement of Final Accounts (£3,798.63) to Current year allocation.	
11288000	Schools Asbestos & Safe Water Remedials 2017/18	769	0	0	0	769	769	-1	0	0	767	-2	-2	Additional funds returned after settlement of Final Accounts (£1,925.46) to Current year allocation.	
11289000	Schools Planned Bldg, Mech & Elect Backlog 2016/17	5,409	0	0	0	5,409	5,409	0	0	0	5,409	0	0	Additional funds required after settlement of Final Accounts (425.05) taken from Current year allocation.	
11290000	Schools Planned Bldg, Mech & Elect Backlog 2017/18	7,010	0	0	0	7,010	7,010	1	0	0	7,011	1	1	Additional funds required after settlement of Final Accounts (£686.43) taken from Current year allocation.	
11442000	Non Schools Asb & Safe Water Remedials 2018/19	334	0	0	0	334	334	0	0	0	334	0	0		
11443000	Non Sch - Planned Bldg, Mech & Elect Backlog 2018/19	2,038	0	0	0	2,038	2,038	1	0	0	2,038	1	1	Additional funds required after settlement of Final Accounts (£673.60) taken from Current year allocation.	
11444000	Schools Asbestos & Safe Water Remedials 2018/19	810	0	0	0	810	810	0	0	0	810	0	0		
11445000	Schools Planned Bldg, Mech & Elect Backlog 2018/19	7,249	0	0	0	7,249	7,249	-7	0	0	7,242	-7	-7	Additional funds returned after settlement of Final Accounts (£7,140.68) to Current year allocation.	
11538000	Non Schools Asb & Safe Water Remedials 2019/20	10	0	0	0	10	10	0	0	0	10	0	0		
11539000	Non Sch - Planned Bldg, Mech & Elect Backlog 2019/20	2,035	0	0	0	2,035	2,035	10	0	0	2,045	10	10	Additional funds required after settlement of Final Accounts £10,148.40 taken from current years allocation.	
11540000	Schools Asbestos & Safe Water Remedials 2019/20	452	0	0	0	452	452	0	0	0	452	0	0		
11541000	Schools Planned Bldg, Mech & Elect Backlog 2019/20	6,760	0	0	0	6,760	6,760	5	0	0	6,765	5	5	Additional funds required after settlement of Final Accounts £5,336.67 taken from current year allocation.	
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	101	0	0	0	101	101	0	0	0	101	0	0		
11787000	Non Schools Building Maintenance 2020-21	2,298	227	0	0	2,525	2,298	243	0	0	2,541	16	16	Additional funds required after settlement of Final Accounts £16,162.92 taken from current year allocation.	
11791000	Schools Asbestos and Safe Water 2020-21	737	242	0	0	979	737	118	0	0	855	-124	-124	Additional funds returned to current year allocation after settlement of Final Accounts and delay in execution of planned works due to Covid-19 (£123,782.97)	
11793000	Non Schools Asbestos and Safe Water 2020-21	76	638	0	0	715	76	16	0	0	92	-623	-623	Additional funds returned to current allocation after settlement of Final Accounts and delay in execution of planned works due to Covid-19 (£112,408.87). Transfer of £510,105 to 11896000 Lillington CTA	
11795000	Schools Building Maintenance 2020-21	6,968	418	0	0	7,385	6,968	260	0	0	7,228	-157	-157	Additional funds returned to current years allocation after settlement of Final Accounts and delay in execution of planned works due to Covid-19 (£157,442.98)	

11887000	Non Schools Building Maintenance 2021-22	0	2,122	0	0	2,122	0	2,099	0	0	2,099	-23	-23	
11890000	Schools Asbestos and Safe Water 2021-22	0	746	0	0	746	0	872	0	0	872	126	126	Additional funds returned to current years allocation after settlement of previous year Final Accounts and delay in execution of planned works due to Covid-19 (£125,708.43)
11889000	Non Schools Asbestos and Safe Water 2021-22	0	325	0	0	325	0	437	0	0	437	112	112	Additional funds returned to current year allocation after settlement of previous year Final Accounts and delay in execution of planned works due to Covid-19 (£112,408.87)
11888000	Schools Building Maintenance 2021-22	0	6,988	0	0	6,988	0	7,146	0	0	7,146	158	158	Additional funds returned to current year allocation after settlement of previous year Final Accounts and delay in execution of planned works due to Covid-19 (£157,442.98)
11896000	Lillinton Academy CTA works	0	0	0	0	0	0	510	0	0	510	510	510	Transfer of funds from Block Header 11793000 to accommodate project
Facilities														
10592000	Small Scale Reactive / Minor Improvements County-Wide	652	0	0	0	652	652	0	0	0	652	0	0	
11318000	Universal Free School Meals Programme	0	0	0	0	0	0	0	0	0	0	0	0	
Energy														
10400000	Climate Change 2009/10	0	0	0	0	0	0	0	0	0	0	0	0	
11561000	Dunsmore Home Farm, Clifton on Dunsmore - Ground Mounted Solar	4	0	0	0	4	4	0	0	0	4	0	0	
Information Assets														
11121000	Development of Rural Broadband	27,268	8,354	2,273	1,333	39,228	27,268	8,367	2,228	1,500	39,362	13	134	CSW Broadband is working in collaboration with DCMS on the Broadband Gigabit Project. This additional work is being funded by DCMS to support Gigabit Mapping and Data Analysis. The project continues to be subject to change with delays in delivery due to: a) the project working in more rural areas b) a national shortage of civil engineering contractors c) revised DCMS guidance regarding finances and project end dates and d) the recent Covid 19 pandemic.
11310000	Client information systems review	3,423	0	0	0	3,423	3,423	0	0	0	3,423	0	0	
11465000	WCC Information Assets Purchases (multiple years)	1,581	0	0	0	1,581	1,581	0	0	0	1,581	0	0	
11796000	2020-21 IT infrastructure	32	0	0	0	32	32	0	0	0	32	0	0	
11891000	2021-22 IT infrastructure	0	400	0	0	400	0	400	0	0	400	0	0	
11900000	Local Full Fibre Networks Programme (LFFN) CSW in conjunction with DCMS	0	5,699	0	0	5,699	0	3,854	0	0	3,854	-1,845	-1,845	DCMS issued final change controls and grant variation notices in May 2021, reducing the overall sites from 320 to 220 which must be built by September 2021. This means the new capital costs and funding for the programme have been reduced accordingly. The project is currently on track to deliver the agreed 220 sites.
Strategic Asset management														
11134000	Warwick Shire Hall - Refurb Of Old Shire Hall	2,008	0	0	0	2,008	2,008	0	0	0	2,008	0	0	
11400000	Globe House Alcester - Remodelling of Globe House	220	0	0	0	220	220	0	0	0	220	0	0	
11532000	Saltway Centre Stratford upon Avon	470	0	0	0	470	470	0	0	0	470	0	0	
11844000	2020-21 ICT Software Development	0	0	0	0	0	0	0	0	0	0	0	0	
		91,956	26,159	2,273	1,333	121,721	91,956	24,327	2,228	1,500	120,011	-1,832	-1,711	

Annex K Revenue - Finance - Andrew Felton
Strategic Director - Rob Powell
Portfolio Holders - Councillor Butlin (Finance & Property)

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	253	(5)	248	(1)				(1)	
Finance Delivery	4,772	(3,056)	1,716	30		(19)	70	(21)	£70k COVID related spend for Employee/ Agency costs. £22k of in year savings on salary vacancies and turnover. A £19k underspend in respect of the School Absence Insurance Scheme which will be moved into the specific equalisation reserve for future years.
Investments, Treasury and Audit	1,213	(529)	684	55			54	1	£54k of Covid related spend for a Risk Officer.
Commercialism	577	(15)	562	0				0	
Strategic Finance	685	(32)	654	(11)				(11)	In year salary savings due to a vacancy.
Finance Transformation	4,332	(1,951)	2,381	(7)			2	(9)	Slight reduction in Staffing/ Secondment costs.
Net Service Spending	11,832	(5,588)	6,245	66	0	(19)	126	(41)	

Impact on specific service reserves (from Reserves tab)	(19)
Impact on risk/general reserves	(60)

Annex K Reserves - Finance - Andrew Felton

Strategic Director - Rob Powell

Portfolio Holders - Councillor Butlin (Finance & Property)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
LA Counter Fraud Fund Grant	16			16
Schools Absence Insurance Equalisation Account	924		19	943
Total	940	0	19	959

Annex K Savings - Finance - Andrew Felton
Strategic Director - Rob Powell
Portfolio Holders - Councillor Butlin (Finance & Property)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	6	6	6	0	
Management of cost of Finance Service provision - Management of the budgeted cost increases of externally purchased services.	10	10	10	0	
Total	16	16	16	0	

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(47)	0	(47)	17				17	The overspend relates to the Marcomms SLA with G&P which has currently been charged to the AD - it is hoped the cost can be mitigated and correctly allocated throughout the year.
Communications	1,147	(672)	475	427			409	18	£409k COVID variance related to additional employee costs, advertising and printing for COVID related activities - £290k allocated from COMF. £18k is the net balance of a shortfall in trading income and a reduction in employee costs.
HR Organisational Development	831	(64)	767	57			14	43	Structurally underfunded budget (£80k) to support the FOM staffing level, which has been partially mitigated by some in year salary savings and unbudgeted income.
Property Management	1,470	(897)	572	546				546	£521k unachievable, historic savings target. Balance relates to an incorrect creditor movement which has caused a pressure in 2021/22.
Legal & Democratic	8,071	(7,699)	373	317			63	254	The variance relates to the relationship between staffing costs and the recharge rates for internal and external work. There has been a move in the ratio of internal/external work throughout the COVID pandemic which continues to affect recovery rates. However, there are signs that levels of external work are increasing, and this is reflected in the Quarter 1 revised forecast from Period 2. The situation will continue to be monitored on a monthly basis to ensure forecasts are as accurate as possible based on activity to date.
Corporate Policy	371	0	371	0				0	
Net Service Spending	11,843	(9,332)	2,511	1,364	0	0	486	878	

Impact on specific service reserves (from Reserves tab)	0
Impact on risk/general reserves	1,364

Annex L Reserves - Governance & Policy - Sarah Duxbury
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
One Public Estate	335			335
Going for Growth Apprenticeship Scheme	297			297
Total	632	0	0	632

Annex L Savings - Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Cllr Andy Jenns(Customers & Transformation)

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping	10	10	0	GC016
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	7	0	(7)	GA011 is currently showing an overspend due to the inclusion of SLA costs for the services within G&P. It remains to be seen whether these can be mitigated during the year and therefore bring this budget, which has already had the savings removed, back on target.
Vacancy management - Recognise natural underspends from staff turnover and operating undercapacity.	341	341	0	The forecasts to date suggest that these savings will be achievable in 2021/22 although they do rely on the recruitment, retention and turnover of staff throughout the year. The situation will continue to be monitored on a quarterly basis.
Total	358	351	(7)	

Governance & Policy - Sarah Duxbury
Strategic Director - Rob Powell
Portfolio Holders - Councillor Kaur (Customers & Transformation)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Planning Consent For Europa Way	756	0	0	0	756	756	0	0	0	756	0	0	
11136000	Various Properties - Renewable Energy/Reducing Energy	240	0	0	0	240	240	0	0	0	240	0	0	
11292000	Rural Services Capital Maintenance 2017/18	400	227	0	0	627	400	195	0	0	595	-32	-32	£30,758 funding has been diverted to cover expenditure on schemes under 11446000 and £2,088 to 11542000
11335000	Rationalisation of County Storage	9,382	195	0	0	9,577	9,382	195	0	0	9,577	0	0	
11440000	Strategic Site Planning applications	2,610	1,316	0	0	3,927	2,610	1,316	0	0	3,927	-0	-0	
11446000	Rural Services Capital Maintenance 2018/19	76	0	0	0	76	76	31	0	0	107	31	31	Expenditure incurred against two schemes in 2021/22 - funding from 11292000 to be used.
11542000	Rural Services Capital Maintenance 2019/20	167	130	0	0	297	167	132	0	0	299	2	2	
11689000	Maintaining the smallholdings land bank	0	761	0	0	761	0	761	0	0	761	0	0	
11790000	Rural Services Capital Maintenance 2020/21	0	356	0	0	356	0	356	0	0	356	0	0	
11867000	Rural Services Capital Maintenance 2021/22	0	356	0	0	356	0	356	0	0	356	0	0	
11910000	Decarbonisation Grant	0	284	0	0	284	0	284	0	0	284	0	0	
Grand Total		13,631	3,626	0	0	17,257	13,631	3,626	0	0	17,257	0	0	

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(150,127)	(150,127)	(15,472)			(14,911)	(561)	Of the £15.472m favourable variance £14.911m represents Covid grants that we have not budgeted for. This income is offset by expenditure reported by the services relating to Covid which was also not budgeted. Of the remaining variation £357k relates to Public Health Grant being higher than budgeted and £140k to Fire Pension Grant.
Transformation and Investment Funds	0	0	0	0				0	
Capital Financing Costs	30,078	(2,878)	27,200	(1,241)				(1,241)	Capital financing charges are forecast to be £50k over budget offset by £1,291k forecast underspend on capital contingency. The £50k net overspend on capital financing is attributable to £567k underspend on external interest payments offset by reduced interest received on deposits and management fees.
Strategic Management Team	1,224	0	1,224	18				18	
County Coroner	700	(138)	562	199			199	0	Increase in coroner cost driven by Covid - £130k forecast overspend relating to mortuary fees and £69k relating to post mortem fees.
County Council Elections	255	0	255	0				0	
Environment Agency - Flood Defence Levy	257	0	257	0				0	
External Audit Fees	161	0	161	(2)				(2)	
Pensions deficit under-recovery	1,437	0	1,437	0				0	
Members Allowances and Expenses	1,108	0	1,108	0				0	
Apprenticeship Levy	1,136	0	1,136	0				0	
Other Administrative Expenses and Income	8,036	(3,859)	4,177	405			453	(48)	Covid variation relates to £450k Educaterers cost and £3k of mortuary costs above 20/21 accrual. Of the remaining variation £48k underspend relates to corporate subscriptions.
Warwickshire Property and Development Company	1,537	0	1,537	0				0	
Provision for DSG Deficit	0	0	0	0				0	
Net Service Spending (excluding DSG)	45,929	(157,002)	(111,073)	(16,093)	0	0	(14,259)	(1,834)	

Annex M Reserves - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
School Balances	21,324			21,324
Loans To Schools	14			14
Total Earmarked School Reserves	21,338	0	0	21,338
NNDR Pool Surplus Reserve	5,532			5,532
Total Earmarked External Reserves	5,532			5,532
LATC Operational Reserve	248			248
Local Resilience Forum - Brexit funding	463			463
Corporate Apprenticeship Fund	861			861
Redundancy Fund	7,036	(206)		6,830
Schools in Financial Difficulty	1,752		(210)	1,542
Total Internal Policy (Annual review)	10,360	(206)	(210)	9,944
Financial Instruments Reserve	3,731			3,731
Insurance Fund	8,578			8,578
Capital Fund	759			759
NNDR Appeals Reserve	7,951			7,951
Pensions Deficit Reserve	466			466
Quadrennial Elections	926			926
Audit Fee Reserve	172			172
IT Sinking Fund	2,773			2,773
Interest Rate Volatility Reserve	5,436			5,436
Schools Liability Reserve	500			500
Total Volatility (Annual Review)	31,292	0	0	31,292
Fire Transformation Fund	766	(93)		673
Childrens Tranformation Fund	9,458	(5,886)	497	4,069
Council Change Fund	9,098	(2,228)	1,169	8,039
Unringfenced Government Grants	3,288			3,288

Revenue Investment Funds	20,009	(2,348)		17,661
Covid Grants Ringfenced	9,405			9,405
Covid Grants Unringfenced	15,040		(2,511)	12,529
Total Invest To Save Funds	67,064	(10,555)	1,666	58,175
Directorate Risk Reserve - Communities	5,355	(1,759)	(1,795)	1,801
Directorate Risk Reserve - People	10,477	(449)	(2,673)	7,355
Directorate Risk Reserve - Resources	2,954	(1,332)	(556)	1,066
Contingency to cover DSG Overspend	12,314	1,364		13,678
General Reserves	21,417		2,145	23,562
Total Management of Financial Risk	52,517	(2,176)	(2,879)	47,462
Medium Term Financial Contingency	42,496			42,496
Total Contingency Reserves	42,496	0	0	42,496
Total	230,599	(12,937)	(3,934)	214,984

Annex M Savings - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Early Invoice Payment Rebates - Increased take-up of early invoice payment offer. (Delivery will be the responsibility of the Assistant Director - Finance)	185	185	0	
Reduction of asset sales contingency - Remove budget held to cover risk of delays in sales of assets. (Delivery will be the responsibility of the Assistant Director - Finance).	135	135	0	
Treasury Management - A target to increase returns on investment by 10 basis points based on a more pro-active approach to treasury management. (Delivery will be the responsibility of the Assistant Director - Finance.)	175	175	0	
Release of unused contingency	750	750	0	
Total	1,245	1,245	0	

Corporate - Andrew Felton
Strategic Director - Rob Powell

2021/22 to 2023/24 Capital Programme

Description	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Company	0	0	13,716	106,384	120,100	0	0	13,716	106,384	120,100	0	0	
11917000	Warwickshire Recovery Investment Fund	0	0	0	0	0	0	20,000	30,000	80,000	130,000	20,000	130,000	Forecast per WRIF Business Plan
Corporate		0	0	13,716	106,384	120,100	0	20,000	43,716	186,384	250,100	20,000	130,000	